

A nighttime photograph of a park fountain. The fountain is illuminated, creating a bright spray of water that reflects on the dark water of the pond. The background is dark with silhouettes of trees and a distant light pole. The foreground shows a grassy area.

PART 3

DELIVERY PROGRAM
2018-2022

OPERATIONAL PLAN
2021-2022



Section 1: Introduction to Delivery Program 2018-2022 and Operational Plan 2021-2022

Thank you for taking the time to read through Strathfield Council's Delivery Program for 2018-2022 and its Operational Plan for 2021-2022.

In accordance with the Integrated Planning and Reporting framework, Council has adopted its Community Strategic Plan *Strathfield 2030* after extensive community engagement. The goals and strategies of *Strathfield 2030* are implemented via Council's Delivery Program and Operational Plan.

The Council Operational Plan 2021-2022 is derived from the Delivery Program 2018-2022 which outlines what Council intends to achieve over the life of the plan, in order to work towards realising the community's long term vision as set out in the *Strathfield 2030* Community Strategic Plan.

The annual Operational Plan details individual projects and services that Council will undertake for the 12 month period in line with allocated resources.

The Integrated Planning and Reporting framework is also focused on the financial sustainability of Council, which involves ensuring that services, facilities and functions are properly resourced. Council is constantly assessing performance and efficiency in the short-term and the long-term to ensure that Council maintains its focus on providing quality and cost effective services to residents and ratepayers.

Council's continuing financial sustainability requires continuing investment and maintenance of the community's assets and improving efficiencies and services throughout the organisation.

To ensure the community is kept informed of Council's progress against its strategic goals and delivery objectives, Council reports quarterly to the community on its progress against the Budget, with a progress report on the performance of the Delivery Program presented at minimum every six months.

Highlights from this Plan

This financial year is the final year in the current Delivery Program cycle. Many of the projects initiated under the Delivery Program have been completed in prior years which include upgrades of parks, sportsgrounds, playgrounds, roads and footpaths. This plan is focused on completing projects and works that were identified as priority projects.

In 2021-2022, Council will focus on:

- Upgrades of Strathfield South and Homebush retail centres
- Upgrades of pedestrian bridges at Powells Creek and improved public domains at Parramatta Road and adjoining streets
- Continuation of upgrades to the Hudson District Park including fragrant garden, courts, kiosk and redevelopment of the golf driving range (conditional on available grant funding)
- New amenities and kiosk for Strathfield Park
- Review of Strathfield's Local Environmental Plan and preparation of Development Control Plans
- Delivering transport across the Council area via the Strathfield Connector Bus service
- Provision and enhancement of the quality of Council's core service areas in community, environmental, information, cultural and learning, waste, planning and development services
- Renewal and maintenance of parks, roads, footpath and drainage infrastructure across all areas of the Strathfield Council area





Councillors

'Strathfield's Councillors were elected in September 2017 and will serve until the next election in September 2021. The Mayor and Deputy Mayor, Cr Antoine Doueihi and Cr Karen Pensabene were elected to serve until September 2021.



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Community Vision

The community vision describes the community's aspirations for the future of the Strathfield Local Government Area by 2030:

“Strathfield is a culturally diverse and socially cohesive community with respect for its heritage and environment and proud of its well-connected transport, business and educational institutions”.

Our Values

Strathfield Council has adopted a statement of values which expresses the commitment to serving the community.

- **Teamwork**

- I am constructive
- I contribute positively to the team and the organisation
- I provide good customer service to other teams, in a timely fashion

- **Integrity**

- I communicate in an open and genuine manner
- I do what I say
- I treat everyone equally, with fairness and respect

- **Accountability**

- I will deliver / do what I say I will
- I take responsibility for the part I play in this organisation
- I am clear and transparent in all that I do

- **Wellbeing and Safety**

- I will ensure that everyone gets home at night, safely
- I raise safety concerns immediately
- I ask 'are you ok' if I notice that someone might be struggling

Snapshot of the Strathfield Area

Strathfield Council was incorporated in 1885 and is centrally located in Sydney's Inner West. The area is well known for its transport, schools, attractive streetscapes, parks and buildings.

Strathfield – the Place

The Strathfield Council area is located in Sydney's Inner West about 10.5 kilometres from the City Centre and half way between Parramatta and the City. Strathfield Council has a total area of approximately 14.1 square kilometres.

Strathfield Council is bounded by Homebush Bay Drive to the north, Powells Creek, The Boulevarde and Coronation Parade to the east, Punchbowl Road and Juno Parade in the south and Roberts Road, Chullora rail yards, Rookwood Cemetery and the Sydney Olympic Park rail line to the west.

The Council area includes the suburbs of Strathfield (postcode 2135), Strathfield South (2136), Homebush (2140), Homebush West (2140), part of Belfield (2191) and part of Greenacre (2190). Sydney Markets is also located within the Strathfield Local Government Area and has its own postcode, 2129.

Strathfield is predominantly residential but has significant commercial and industrial areas. The major commercial centre is the Strathfield Town Centre adjacent to Strathfield Station, with commercial areas also located at Homebush, Homebush West, Sydney Markets, Strathfield South and Cave Road. The Strathfield Council area is a major transport hub with three train stations at Strathfield, Homebush and

Flemington. Strathfield Rail Station is one of the largest stations in NSW featuring metro, regional, freight, country and state rail connections. Major roadways such as Parramatta Road, Hume Highway (Liverpool Road), Homebush Bay Drive/Centenary Drive and the M4/Westconnex pass through Strathfield.

Strathfield is considered the educational centre of the Inner West with 15 public and private schools and a university.

Strathfield – its People

As at 30 June 2019, the estimated residential population (ERP) of Strathfield was 46,926. From 2006 to 2019, the population of Strathfield LGA has increased by over 14,000 persons, representing an increase of more than 30%. This steady growth is primarily due to construction of new unit developments. There has been a slight increase in persons per dwelling from 2.87 in 2011 to 2.91 in 2016.

Strathfield has a larger percentage of persons aged 25 to 34 years than Greater Sydney, 20.1% compared to 15.4%, and larger percentage of persons aged 18 to 24 years than Greater Sydney 12.1% to 9.5%. Correspondingly, other age groups are lower in proportion though most age groups increased numerically in the 2016 Census. The largest changes in age structure in the Strathfield area between 2011 and 2016 were in the following age groups:

- 25 to 34 years (+2,245 people)
- 18 to 24 years (+727 people)
- 35 to 49 years (+658 people)
- 50 to 59 years (+410 people)

Analysis of the household/family types in Strathfield Council area in 2016 compared to Greater Sydney and Inner West shows that there were a higher proportion of couple families with children and a lower proportion of lone households. Overall, 37.5% of households were couple families with children compared to 35.3% in Greater Sydney and 16.3% are lone households in Strathfield compared to 20.4% in Greater Sydney (2016 ABS Census).

The Indigenous population represents 0.3% of the Strathfield population or 115 people (2016 ABS Census).

The Strathfield Council area has greater cultural diversity than the rest of NSW with approximately 56.3% of residents born overseas compared to 36.7% for Greater Sydney Area (2016 ABS Census). Outside of those born in Australia, the main countries of birth are India, China, South Korea, Sri Lanka, Nepal, Vietnam, Hong Kong, Lebanon, Philippines and Italy. Nearly 64% of residents speak a language other than English at home which includes Cantonese, Mandarin, Korean, Tamil and Arabic.

Strathfield's Natural and Built Environment

The Strathfield Council area has a large number of parks and natural areas, which include bush remnants, revegetated parkland, open parkland, urban neighbourhood parks and wetlands. About 9% of Council's total area is public parks and open space.

Strathfield Council's main waterways are: Saleyards and Powells Creek, in the north of the council area, which

flow to join the Parramatta River at Homebush Bay and Cocks Creek and the Cooks River, which flow to the southeast to Botany Bay.

The Council area contains a high proportion of medium and high density type dwellings, 57.88% compared to 40.3% of separate houses (ABS 2016). This is a significant difference to Greater Sydney, where 47.8% are houses and 43.8% are medium to high density.

In the Strathfield Council area, 50% of households were purchasing or fully owned their home, 35.7% were renting privately, and 3.9% were in social housing in 2016. In the Strathfield Council area, 37.1% of households with a mortgage were making high loan repayments of \$2,600 or more per month in 2016 and 18.2% were paying low repayments, compared with 36.5% and 17.3% respectively in Greater Sydney.

Strathfield's Socio-Economic Profile

On the socio-economic index (SEIFA) Strathfield Council ranks in the top 20% of NSW as the least disadvantaged Council areas with a Socio-Economic Index of Disadvantage and Advantage rating of 1063. The index summarises information about the economic and social conditions of people and households within Council areas, including both relative advantage and disadvantage measures.

Strathfield's Economy

Strathfield Council has the highest amount of developed and undeveloped employment land in the Inner West.

Estimated Gross Regional Product (GRP) of Strathfield area was \$4.28 billion as at 30 June 2019 (NIEIR 2019)

6,244 businesses are registered in the Strathfield Council area (ABS 2019).

There is an estimated 29,805 jobs in the Strathfield Council area and 24,219 residents of Strathfield LGA are employed (NIEIR 2019).

The largest industry in the Strathfield LGA is Transport, Postal and Warehousing with 14.8% of total employment (4.7% NSW) followed by Retail Trade on 13.9% (9.7% NSW) and Wholesale Trade on 9.3% (3.1% NSW).

The resident labour force of the Strathfield LGA was composed of 64.6% full-time workers and 32.9% part-time; 55.8% were male and 44.2% were female.

The Governance of Strathfield

The Strathfield Council area is located in the federal electorates of Reid and Barton. Since the 2016 federal election, the elected representatives are for the electorate of Reid, Fiona Martin MP (Liberal Party) and the electorate of Watson, Tony Bourke MP (Labor Party).

Strathfield Council is located mainly in the state electorate of Strathfield and a small area in Greenacre in the electorate of Lakemba. Since the 2019 State election, the electorate of Strathfield is represented by Jodi McKay MP and electorate of Lakemba by Jihad Dib MP (Labor Party).

Strathfield Council has seven councillors including the Mayor. Council has no wards. The Council election will be held in September 2021.

Strathfield Council was incorporated on 2 June 1885, which included the suburbs of Redmyre (renamed Strathfield), Homebush and Druitt Town (renamed Strathfield South). The Council area has expanded in size with addition of new areas. This includes additions of the Flemington area (now Homebush West) in 1892 and the Richmond Road precinct in 1930, the former Homebush Council in 1947 and the west ward of the former Enfield Council (including parts of Strathfield South, Belfield and Greenacre) in 1949. There have been two minor boundary adjustments in 1953 with Bankstown Council and 1992 with Auburn Council.

How Council Works

Local government in NSW is based on the principle of representative democracy. This means that the people elect representatives (councillors) to their local council to make decisions on their behalf. In New South Wales, local government elections are generally held in September every four years. The last election was held in September 2017.

All residents of Strathfield Local Government Area (LGA) who are eligible to vote must vote. Property owners who live outside of the LGA may vote by registering their intention to vote on the non-residential roll.

Strathfield Council is made up of seven Councillors. The Mayor is elected from and by the Councillors. The Mayor chairs Council meetings, represents Council at official functions and is Council's official spokesperson.

The Mayor and Councillors meet regularly at formal Council Meetings to make decisions on policies and other important issues. It is the responsibility of the Chief Executive Officer and Council staff to implement the decisions of Council.

The General Manager is the Chief Administrative Officer and is appointed by Council. The responsibilities of this position include the overall administration of the Council organisation and employee matters, management of the Council's financial affairs, the implementation of policies and advising Council on all aspects of local government.

Council's main sources of revenue are rates, government grants, investments, fees and other charges. This income is used to provide a range of services. The powers of Council are derived from the Local Government Act 1993 and other Acts enacted by the Parliament of NSW.

It is the responsibility of Councillors to make decisions on all areas of policy and resourcing priorities, including the level and extent of works and services to be provided throughout the year. These decisions are adopted through a majority voting system, with each Councillor having one vote. In the case of an equal number of votes, the Chairperson has the casting vote.

Meetings Open to the Public

Council's Ordinary meetings are held on the first Tuesday of the month commencing at 6.30pm at Strathfield Council Chambers. At these meetings, reports from Council officers are submitted, with a recommendation, for the consideration of the councillors. The councillors then make a resolution based on these reports that can be acted upon immediately by Council staff. Council Meetings are open to the public and are broadcast live on the internet, but there are occasions when a meeting will be closed to the public as discussions may relate to legal, or other confidential matters.

Section 2: Understanding the Delivery Program and Operational Plan

Understanding the Delivery Program and Operational Plan

Council, in consultation with the community, developed *Strathfield 2030*, our Community Strategic Plan. This plan reflects the aspirations and needs of the community for the area they live and operate in. *Strathfield 2030* was first adopted following extensive community consultation. The program is regularly reviewed to ensure the strategic directions set in the Plan are achievable, particularly in consideration of Council's resourcing capacity and state and regional planning frameworks.

In developing the Operational Plan, assumptions are made about the Council's capacity to deliver the targets identified, however as noted, should financial, workforce and capital resources or the framework in which local government operates change, further review of programs and plans will occur which may change priorities and activities undertaken by Council.

2030 Community Strategic Plan

The *Strathfield 2030* Community Strategic Plan guides and informs Council's medium to long term planning and decision making by setting goals and strategies for Strathfield's growth to 2030 and beyond. Council is the key driver of *Strathfield 2030*, but its implementation is also the shared responsibility of all community stakeholders. Council does not have full responsibility for implementing nor resourcing all the community's aspirations. Other stakeholders, including government agencies, non-government organisations, community groups and individuals also have a role to play in delivering these outcomes. *Strathfield 2030* established five strategic themes which sets out the principle activities of the Council.

These themes include:

- **CONNECTIVITY**
- **COMMUNITY WELLBEING**
- **CIVIC PRIDE AND PLACE MANAGEMENT**
- **LIVEABLE NEIGHBOURHOODS**
- **RESPONSIBLE LEADERSHIP**

Delivery Program 2018-2022

The Strathfield Council Delivery Program 2018-2022 outlines how the goals and strategies of the *Strathfield 2030* plan will be implemented. The Delivery Program is a fixed-term four year plan, designed as a single point of reference for all projects and services to be undertaken by Council. Plans, activities and funding allocations must be directly linked to this Program.

Operational Plan 2021-2022

The Operational Plan is a subset of the Delivery Program and is prepared annually in line with a detailed annual budget and statement of Council's Revenue Policy, including proposed rates, fees and charges. It sets out individual actions for each project, activity or service to be undertaken and targets.

Resourcing Strategies

Strathfield 2030 is supported by resourcing strategies including Long Term Financial Plan, Asset Management Strategies and Plans and Workforce Management Plan.





How will we measure our progress?

Monitoring and Reporting

In accordance with Integrated Planning and Reporting requirements, the Operational Plan is prepared each year in conjunction with the periodic review of Council's Delivery Program and Resourcing Strategy.

A financial assessment of performance is reported quarterly to Council in accordance with the *Local Government Act 1993*.

A progress report on the performance of the Delivery Program is presented at minimum every six months to Council.

Annual Report and End of Term Report

The Annual Report details Council's performance in meeting the targets outlined in the Operational Plan and provides information that must be disclosed under the Local Government Act 1993. The Report also contains detailed externally audited financial statements. The End of Term Report will be presented in 2021 to report on 'Council's progress against its CSP goals and strategies over the Council term.



Connectivity Theme

The community strategic plan, *Strathfield 2030*, was developed from extensive consultation with the Strathfield community and reviews of state, regional and council plans and strategies. Strathfield is situated in one of the fastest growing regions in Australia, which poses challenges and opportunities for Strathfield to the year 2030 and beyond.

The broad theme of connectivity is divided up into three key goals: transport, integrated planning and communication technologies. The key goals that are seen as important to achieving the aspirations of a more connected community are as follows:

Goal 1.1 - Growth sustained by well-planned and accessible infrastructure

Plan at a regional and local level for infrastructure and assets to meet the needs of a growing population; and deliver infrastructure and assets to meet community needs.

Goal 1.2 - Connected and integrated transport networks servicing all areas of the Strathfield LGA

Improve state and regional transport connections to and through the Strathfield area such as trains and buses; and connect and provide local transport networks within the Strathfield area such as community transport, local roads and footpaths etc.

Goal 1.3 - Transformed and connected information and service delivery

Technology provides opportunities to better communicate information as well as deliver more effective services and improved use of facilities and utilise varied techniques to effectively communicate and inform the community.

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
1.1	Growth sustained by well-planned and accessible infrastructure	1.1.1	Plan and deliver infrastructure and assets to meet needs of growing population	1.1.1.1	Provide timely and effective advocacy to Government and leadership on issues affecting current and future populations of the Strathfield area	1.1.1.1	Make representations and engage with Government Agencies concerning planning and delivery of major and regional infrastructure and services consistent with population growth	Planning, Environment & Urban Services
				1.1.1.2	Prepare short to long term infrastructure and asset strategies to support needs of growing community	1.1.1.2.1	Review and update local infrastructure, assets strategies and plans	Planning, Environment & Urban Services
		1.1.2	Deliver infrastructure and assets to meet community needs	1.1.2.1	Plan and deliver infrastructure and assets to meet needs of growing population	1.1.2.1.1	Inspect and monitor Council managed infrastructure and carry out maintenance schedules and repairs/renewal where required	Planning, Environment & Urban Services
						1.1.2.1.2	Implement roads, footpath, drainage, kerb and gutter renewal and/or upgrades in accordance with 2021-2022 Capital Works program	Planning, Environment & Urban Services
						1.1.2.1.3	Implement parks maintenance and minor upgrades	People, Place and Civic Services
						1.1.2.1.4	Implement upgrades of Strathfield South and Homebush Town Centre commencing 2021	Planning, Environment & Urban Services
						1.1.2.1.5	Plan and construct new Council Depot and SES building	Planning, Environment & Urban Services
						1.1.2.1.6	Construction of three pedestrian bridges across Powells Creek at Lorraine, Hamilton and George Streets connecting Strathfield and City of Canada Bay LGA (Parramatta Road Urban Amenity Improvement Plan - PRUAIP)	Planning, Environment & Urban Services
						1.1.2.1.7	Upgrade Parramatta Road public domain at Station Street and between George St and Smallwood Ave (PRUAIP)	Planning, Environment & Urban Services

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
1.1	Growth sustained by well-planned and accessible infrastructure	1.1.2	Deliver infrastructure and assets to meet community needs	1.1.2.2	Plan and deliver major community and recreational facilities	1.1.2.2.1	Plan and progress Hudson Park projects including fragrant garden, courts and redevelopment of golf driving range (conditional on funding availability)	People, Place and Civic Services
						1.1.2.2.2	Complete building and fitout of new Strathfield Park Public Amenities Building and Kiosk	People, Place and Civic Services
						1.1.2.2.3	Finalisation of construction and administration of kiosk licence and opening of facility in Hudson Park	People, Place and Civic Services
1.2	Connected and integrated transport networks across Strathfield LGA	1.2.1	Improve state and regional transport connections to and through and across the Strathfield LGA	1.2.1.1	Make representations to NSW Government on regional transport planning and services affecting Strathfield LGA	1.2.1.1.1	Make representations and engage with NSW Government concerning integrated and interchange transport planning, service delivery and improved timetabling of rail services	Planning, Environment & Urban Services
				1.2.1.2	Maintain and embellish regionally connected cycleways	1.2.1.2.1	Maintain and upgrade cycle and pedestrian pathways along Cooks River and Powells Creek	Planning, Environment & Urban Services
						1.2.1.2.2	Improve and upgrade cycleway and Bridge Road domain (GSC program 2021)	Planning, Environment & Urban Services

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
1.2	Connected and integrated transport networks across Strathfield LGA	1.2.2	Connect and provide local transport networks within the Strathfield LGA	1.2.2.1	Plan and implement integrated and connected public and private transport networks in Strathfield LGA	1.2.2.1.1	Operate and monitor usage and timetabling of the Strathfield Connector Bus service	Planning, Environment & Urban Services
						1.2.2.1.2	Review and implement the priority actions of Active Transport Plan	Planning, Environment & Urban Services
				1.2.2.2	Manage and provide accessible parking in high demand areas	1.2.2.2.1	Monitor parking scheme programs and strategies that address traffic movement and parking accessibility	Planning, Environment & Urban Services
						1.2.2.2.2	Manage daily traffic and parking patrols in areas with high volume movement or parking demand eg schools, shopping areas, town centres, transport hubs, parks and sportsgrounds	Planning, Environment & Urban Services
				1.2.2.3	Plan and implement programs to improve road safety	1.2.2.3.1	Prepare and deliver the annual roads safety program and audit traffic signs, road markings and maintenance	Planning, Environment & Urban Services
1.3	Transformed and connected information and service delivery	1.3.1	Improve service delivery and information access utilising technology	1.3.1.1	Identify and implement technologies and strategies to transform services and public access	1.3.1.1.1	Maintain and improve the public wifi infrastructure	Corporate Services
						1.3.1.1.2	Implement upgrades to Council's systems to improve organisational efficiencies and capacity	
				1.3.1.2	Provide informative, accurate and timely communications	1.3.1.2.1	Provide regular updates to the community on actions, proposals and decisions affecting the local community	Office of CEO
						1.3.1.2.2	Review communication strategies. Maintain, monitor and issue Council's communication including print, website, social media ensuring information is available and up-to-date	



Community Wellbeing Theme

The community strategic plan, *Strathfield 2030*, was developed from extensive consultation with the Strathfield community and reviews of state, regional and council plans and strategies.

The broad theme of community wellbeing is divided up into three key goals: social cohesiveness, healthy and active community and safe and accessible places. The key goals that are seen as important to achieving the aspiration of a safe, healthy, inclusive and harmonious community are as follows:

Goal 2.1 - Socially cohesive and connected communities

Build community resilience, capacity and promote connected and socially cohesive communities and deliver programs to meet identified community needs in partnership with key stakeholders, community and government agencies.

Goal 2.2 - Healthy and active community

Provide and manage open space, recreation and community facilities and programs to meet community and recreational needs and promote healthy and active living programs.

Goal 2.3 - Safe and accessible places

Work with key stakeholders to address community safety issues, plan and deliver strategies to improve community safety in Strathfield Local Government Area and prepare plans and provide resourcing for emergencies and natural disasters.

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
2.1	Socially cohesive and connected communities	2.1.1	Build community resilience, capacity and promote connected and social cohesive communities	2.1.1.1	Plan and facilitate community development programs that promote connected and socially cohesive communities	2.1.1.1	Facilitate and in partnership with key stakeholders, the use of 'Council's community facilities to provide program and services to meet the needs of local community including Homebush West Community Centre, Bates St Community Centre and High St Centre	People, Place and Civic Services
		2.1.2	Deliver programs to meet identified community needs in partnership with key stakeholders, community and government agencies	2.1.2.1	Support and provide opportunities for carers and people with a disability to participate in community life.	2.1.2.1	Facilitate and in partnership with disability and carer providers, promote disability inclusion, provide information and address actions in Council's Disability Inclusion Plan	
				2.1.2.2	Support an age friendly community to facilitate social connections, healthy and independent lives for older residents	2.1.2.2.1	Facilitate and work in partnerships to provide programs and events to support older residents	
				2.1.2.3	Provide opportunities for social inclusion and connection for CALD communities, particularly new settlers	2.1.2.3.1	Facilitate programs and partnerships to support CALD community and new settlers	
2.1	Socially cohesive and connected communities	2.1.2	Deliver programs to meet identified community needs in partnership with key stakeholders, community and government agencies	2.1.2.4	Facilitate programs and services for children and their families	2.1.2.4.1	Facilitate programs that support children and their families	
				2.1.2.5	Facilitate programs and services for young people	2.1.2.5.1	Facilitate programs and events that meet needs of young people	
		2.1.3	Provide opportunities for community participation in local activities	2.1.3.1	Develop or support programs to encourage community participation	2.1.3.1.1	Manage and facilitate volunteer programs for Council and with local community based and not for profit organisations	Office of CEO
						2.1.3.1.2	Coordinate Strathfield community choir activities and participation	Office of CEO
				2.1.3.2	Provide financial assistance and incentives for local community programs and events	2.1.3.2.1	Review, promote and administer local community grants	People, Place and Civic Services

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
2.2	Healthy and Active Communities	2.2.1	Provide and manage open space, recreation and community facilities and programs to meet community and recreational needs	2.2.1.1	Review planning strategies for open space, community and recreational facilities.	2.2.1.1.1	Review planning strategies and management plans for parks and open space, community and recreational facilities to protect and beautify Strathfield's parklands and open areas	People, Place and Civic Services Office of CEO
				2.2.1.2	Manage and optimise use of parks, sportsgrounds and recreational facilities	2.2.1.2.1	Manage hire and agreements for formal use of sportsgrounds, parks and facilities	Corporate Services Office of CEO
						2.2.1.2.2	Monitor and maintain parks, amenities, playgrounds and recreational facilities to a high standard	People, Place and Civic Services
		2.2.2	Promote healthy and active living programs	2.2.2.1	Facilitate community participation and partnerships to promote active and healthy living programs	2.2.2.1.1	Promote programs and liaise with local sporting, community and recreation organisations to deliver learning, health and social wellbeing for general community and specific target groups	People, Place and Civic Services
2.3	Safe and accessible places	2.3.1	Work with key stakeholders to address community safety issues	2.3.1.1	Liaise with key stakeholders and implement community safety programs eg police	2.3.1.1.1	Work in partnership with Police to deliver community safety education campaigns on issues of community concern	People, Place and Civic Services
		2.3.2	Plan and deliver strategies to improve community safety in Strathfield LGA	2.3.2.1	Plan and deliver community safety strategies and actions	2.3.2.1.1	Implement actions prioritised from the Strathfield Community Safety Plan including Safety Audits	People, Place and Civic Services

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
2.3	Safe and accessible places	2.3.2	Plan and deliver strategies to improve community safety in Strathfield LGA	2.3.2.2	Maintain safe public areas in Strathfield	2.3.2.2.1	Maintain and implement CCTV programs in town centres and key locations and support community safety programs	People, Place and Civic Services Corporate Services
						2.3.2.2.2	Review street and park lighting and action changes as required	Planning, Environment & Urban Services
						2.3.2.2.3	Manage effective tree pruning programs in streets and public areas	People, Place and Civic Services
						2.3.2.2.4	Respond and address anti-social behaviours, graffiti, vandalism and illegal waste dumping and support community safety initiatives. Continue the night patrols introduced in 2020	Planning, Environment & Urban Services People, Place and Civic Services
		2.3.3	Prepare plans and provide resourcing for emergencies and natural disasters	2.3.3.1	Prepare plans and support local emergency management	2.3.3.1.1	Participate and work in partnerships to implement local emergency management plans, educate community and respond to emergencies	Planning, Environment & Urban Services



Civic Pride & Place Management Theme

The community strategic plan, *Strathfield 2030*, was developed from extensive consultation with the Strathfield community and reviews of plans and strategies. The broad theme of Civic Pride and Place Management is divided up into two key goals: Engaging and Activated Public Places and Creative and Cultural Community.

These goals are concerned with revitalising town and village centres, improving Strathfield's public domains, embracing cultural and learning, maintaining the image of Strathfield and celebrating and promoting Strathfield as a place and community, thereby promoting civic pride.

The key goals that are seen as important are as follows:

Goal 3.1 - Engaging and activated public places

Revitalise Town and Village centres, develop and implement place promotion strategies and support productive and well managed local businesses

Goal 3.2 - Creative and cultural community

Facilitate and support cultural and learning programs and activities and promote and deliver events that connect community and build social cohesion

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
3.1	Engaging and activated public places	3.1.1	Revitalise Town and Village Centres	3.1.1.1	Plan and implement strategies and projects to revitalise Strathfield's Town and Village Centre	3.1.1.1.1	Centres Strategy developed 2021 and monitor plans for upgrading Strathfield Town Centre and integrating transport services	Planning, Environment & Urban Services
						3.1.1.1.2	Dedicate resources to and promote cleanliness and safety in town and village centres in the Strathfield LGA	
						3.1.1.1.3	Manage and monitor footpath trading, leases and promote alfresco dining in town centres	Office of CEO
		3.1.2	Develop and implement place promotion strategies	3.1.2.1	Develop and manage Strathfield place promotion	3.1.2.1.1	Implement programs that promote Strathfield LGA	
						3.1.2.1.2	Review and upgrade gateway and directional signage in key sites and town centre locations. Investigate integration of electronic signage to promote events and provide timely information.	
						3.1.2.1.3	Provide festive decorations at Strathfield Council Chambers, retail precincts and selected residential streets during Christmas/New Year season	
		3.1.3	Support productive and well managed local businesses	3.1.3.1	Implement programs to educate, improve and monitor business regulation compliance	3.1.3.1.1	Implement inspections of food businesses and achieve 80% of 3 stars and above Food Safety 'Scores on Doors' program	Planning, Environment & Urban Services
						3.1.3.1.2	Conduct Business Compliance, Environmental Audit and Monitoring Program	

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
3.2	Creative and cultural community	3.2.1	Facilitate and support cultural and learning programs and activities	3.2.1.1	Promote and provide library and information services to meet community and cultural needs	3.2.1.1.1	Design and deliver programs that facilitate and promote learning, literacy and technology across all ages and groups including children, youth, adults, disabilities, seniors and cultural and linguistic diversity	People, Place and Civic Services
						3.2.1.1.2	Provide information services, including loans, reference services, target group collections and digital resources	
				3.2.1.2	Facilitate and deliver programs to embrace and celebrate culture	3.2.1.2.1	Coordinate and present exhibitions and programs promoting cultural, artistic, and historical information and works	
		3.2.2	Promote and deliver events that connect community and build social cohesion	3.2.2.1	Promote and facilitate events that respect and recognise civic and community achievements	3.2.2.1.1	Undertake recognition and celebrate civic and community achievements	Office of CEO
				3.2.2.2	Facilitate events to connect and strengthen the community	3.2.2.2.1	Design, facilitate and promote events that provide a range of opportunities for community participation	





Liveable Neighbourhoods Theme

The community strategic plan, Strathfield 2030, was developed from extensive consultation with the Strathfield community and reviews of plans and strategies. The broad theme of Liveable Neighbourhoods is divided up into three goals: quality, liveable and sustainable urban design and development, clean, attractive and well maintained neighbourhoods and thriving and resilient environments. The major goals that support Liveable Neighbourhoods are:

Goal 4.1 - Quality, liveable and sustainable urban design and development

Plan and deliver urban design and development that balances growth with quality living, sustainable and aesthetic outcomes, manage effective development assessment processes and address housing affordability.

Goal 4.2 - Clean, attractive and well maintained neighbourhoods

Reduce waste and improve reuse and recycling, maintain and enforce clean public areas and health standards.

Goal 4.3 - Thriving and resilient environments

Conserve, restore and enhance Strathfield's biodiversity and ecological health and resiliency, develop environmental programs to educate and inform the community and encourage sustainability and resource efficiency.

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
4.1	Quality, liveable and sustainable urban design and development	4.1.1	Plan and deliver urban design and development that balances growth with quality living, sustainable and aesthetic outcomes	4.1.1.1	Prepare, review and implement planning controls that respect local character, heritage and deliver quality liveability, aesthetics and sustainable development in the Strathfield LGA	4.1.1.1.1	Completion of heritage study in 2021	Planning, Environment & Urban Services
						4.1.1.1.2	As part of LEP review and preparation, undertake associated reviews and studies including but not limited to review of conflicts arising from zoning	
				4.1.1.2	Work with the NSW Planning and Greater Sydney Commission planning strategies to deliver quality design and development outcomes in Strathfield LGA	4.1.1.2.1	Finalise and implement new Local Environmental Plan (LEP) and prepare Development Control Plans (DCP)	
		4.1.2	Manage effective development assessment processes	4.1.2.1	Provide and monitor effective and efficient planning and development	4.1.2.1.1	Advertise and notify development proposals on Council's website and in accordance with Community Participation Plan guidelines	
						4.1.2.1.2	Assess and determine development applications and planning proposals	
						4.1.2.1.3	Provide support for planning panels	
		4.1.3	Address housing affordability	4.1.3.1	Develop plans and make representations to improve housing affordability	4.1.3.1.1	Work with State Agencies and advocate to NSW Government for programs to support housing affordability	

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
4.2	Clean, attractive and well maintained neighbourhoods	4.2.1	Reduce waste and improve reuse and recycling	4.2.1.1	Provide effective waste management and street cleaning services	4.2.1.1.1	Provide general and green waste, recycling and on-call collection services to residential properties	Planning, Environment & Urban Services
						4.2.1.1.2	Prepare and implement programs in accordance with Waste Management Plan	
						4.2.1.1.3	Manage street sweeping programs	
		4.2.2	Maintain and enforce clean public areas and health standards	4.2.2.1	Review and deliver public health and pollution control programs	4.2.2.1.1	Investigate and monitor pollution events and take action on compliance breaches of the POEO Act 1997	
						4.2.2.1.2	Investigate complaints and/or breaches of permits	
				4.2.2.2	Implement and enforce responsible animal management program	4.2.2.2.1	Deliver responsible animal management programs	People, Place and Civic Services
				4.2.2.3	Maintain high standards of public domain maintenance	4.2.2.3.1	Implement public domain maintenance programs	

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
4.3	Thriving and resilient environment	4.3.1	Conserve, restore and enhance Strathfield's biodiversity and ecological health and resiliency	4.3.1.1	Prepare and monitor plans to improve and protect Strathfield's ecological habitat and aquatic systems	4.3.1.1.1	Maintain trees, review and monitor tree canopy coverage and hotspots in Strathfield LGA	People, Place and Civic Services
						4.3.1.1.2	Continue restoration and/or neutralisation projects at Mason Park Wetlands, Cooks River and Cox's Creek with Sydney Water	Planning, Environment & Urban Services
				4.3.2.1	Work in partnership with key stakeholders and community to maintain, restore and improve natural environment	4.3.2.1.1	Participate in multi-council and regional partnerships to improve urban ecosystems across regional or catchment areas.	
						4.3.2.1.2	Address rubbish dumping in Cooks River in accordance with Waste Strategy	
						4.3.2.1.3	Promote and manage National Tree Day, volunteers and Bushcare programs to align with Council's biodiversity and conservation strategies	
		4.3.2	Develop environmental programs to educate and inform the community	4.3.3.1	Plan and facilitate environmental community education and information programs	4.3.3.1.1	Engage with schools and general community in programs concerning environmental and stormwater education	
		4.3.3	Encourage sustainability and resource efficiency	4.3.4.1	Develop and implement energy savings and resource efficiency programs	4.3.4.1.1	Make representations to State and Federal Governments for incentivisation of waste recycling and develop and implement local resource savings and efficiency programs	



Responsible Leadership

The community strategic plan, Strathfield 2030, was developed from extensive consultation with the Strathfield community and reviews of plans and strategies. Trust in Council's leadership and decision making and accountable Council performance is required to implement the community's vision and priorities identified by community engagement.

The goals, strategies and actions in the Responsible Leadership theme are aimed at enhancing trust in Council's decision making, effective engagement with the community in key decision making and ensuring Council is accountable in its performance which involves sound financial management, ethical conduct, integrity, openness and transparency.

The major goals that support Responsible Leadership are:

Goal 5.1 - Trust in Council's leadership and decision making

Promote active community engagement and make decisions based on community priorities and support integrity, transparency and accountability of decision making processes.

Goal 5.2 - Accountable Council performance

Undertake planning, review report and evaluate performance and progress, employ and maintain a skilled workforce to deliver quality services, promote organisational culture of safety, best practice and continuous quality improvement, maintain long-term financial sustainability of Strathfield Council and deliver efficient and effective Council services to the community.

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
5.1	Trust in Council's leadership and decision making	5.1.1	Promote active community engagement and make decisions based on community priorities	5.1.1.1	Consult and engage with the community on significant plans and policies and take action on community priorities	5.1.1.1.1	Prepare and implement community engagement processes for major projects and proposals. Utilise community panel for feedback and validation. Investigate engagement tools and applications that incorporate community languages	Office of CEO
						5.1.1.1.2	Make representations on issues of relevance to Strathfield LGA where required	
		5.1.2	Support integrity, transparency and accountability of decision making processes	5.1.2.1	Facilitate Council and Committee meetings and ensure compliance with statutory and policy obligations	5.1.2.1.1	Administer Council meeting proceedings including live broadcast of meeting proceedings	Corporate Services
						5.1.2.1.2	Publish and Council business paper and issue minutes within required timeframes	
						5.1.2.1.3	Facilitate and support Council advisory committees	
				5.1.3.1	Provide support to Councillors in order to perform and meet their responsibilities	5.1.3.1.1	Undertake Councillor Induction programs post-election and manage and report on ongoing Councillor learning and development programs	
						5.1.3.1.2	Provide timely and accurate information to Councillors and, utilise informal settings to encourage constructive participation and open discussions	Office of CEO
						5.1.3.1.3	Ensure s.4.21 returns are updated within timeframes and training provided for quality assurance	

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
5.2	Accountable Council performance	5.2.1	Undertake planning, reporting and evaluation performance and progress	5.2.1.1	Undertake planning, reporting and maintain an effective monitoring, review and evaluation process for Strathfield 2030	5.2.1.1.1	Prepare plans, reviews and reports as required under the Integrated Planning and Reporting framework including End of Term Report 2021 and CSP Review 2021-2022	Office of CEO
						5.2.1.1.2	Regularly survey, monitor and report on Council's performance	
		5.2.2	Employ and maintain a skilled workforce to deliver quality services	5.2.2.1	Ensure Council's workforce has skills and capacity to deliver the Community Strategic Plan.	5.2.2.1.1	Implement strategies and actions set out in the Workforce Management Strategy and Plan	Corporate Services
		5.2.3	Promote organisational culture of safety, best practice and continuous quality improvement	5.2.3.1	Implement practices that promote safety and quality service outcomes	5.2.3.1.1	Implement Enterprise Risk, Internal Audit and business continuity plans	
						5.2.3.1.2	Implement Work, Health and Safety programs to ensure compliance with statutory requirements	
		5.2.4	Maintain long-term financial sustainability of Strathfield Council	5.2.4.1	Manage, monitor and report Council's financial sustainability	5.2.4.1.1	Prepare financial plans that achieve local government financial and assets performance benchmark	
						5.2.4.1.2	Manage Council's property and business undertakings	Office of CEO
						5.2.4.1.3	Provide accountable procurement systems in accordance with statutory requirements	Corporate Services
						5.2.4.1.4	Identify opportunities and apply for grant funding for works and projects, monitor and acquit funding agreements	Office of CEO

Strathfield 2030 Goals		Strathfield 2030 Strategies		Delivery Program 2018-2022		Operational Plan 2021-2022 Actions		Responsibility
5.2	Accountable Council performance	5.2.5	Deliver efficient and effective Council services to the community	5.2.5.1	Provide community focused customer services, complaints management and access to information	5.2.5.1.1	Review and monitor customer service standards with objective of achieving above 80% in customer satisfaction feedback	Corporate Services
						5.2.5.1.2	Monitor and manage Council's complaint management processes in accordance with policy requirements.	Corporate Services Office of CEO
						5.2.5.1.3	Provide access to information requests within timeframes	Office of CEO
						5.2.5.1.4	Manage Council's corporate records information in accordance with relevant legislative requirements	Corporate Services

Infrastructure Capital Works Program – 2021-2022

Capital Works – Civic and Urban Services	Scheduled 2021-2022	Road Re-Sheeting Program	Scheduled 2021-2022
Upgrade Homebush Village Centre and Strathfield South retail areas	2021	Howard Street, Strathfield (Myall Crescent to Karuah Street)	April 2022
Plan and construct new Council Depot and SES building in Arthur Street Strathfield	2021-2022	Hudson Street, Homebush West	August 2021
Construction of three pedestrian bridges across Powells Creek at Lorraine, Hamilton and George Streets connecting Strathfield and City of Canada Bay 'LGA's (Parramatta Road Urban Amenity Improvement Plan - PRUAIP).	2021-2022	Kanoona Avenue, Homebush	March 2022
Improvements to Station Street Homebush public domain (PRUAIP)	2021-2022	Madeline Street, Greenacre (Cleveland Street to Pilcher Street)	November 2021
Improvements to Parramatta Road public domain between George St to Smallwood Ave (PRUAIP)	2021-2022	Malvern Crescent, Strathfield	October 2021
Finalisation of Hudson Park Kiosk and amenities facility	2021	Mintaro Avenue, Strathfield (from Homebush Road to Noble Avenue)	May 2022
Complete building and fitout of new Strathfield Park Amenities and Kiosk	2021	Morgan Place, Strathfield South	May 2022
Plan and progress Hudson Park projects including fragrance garden, courts and golf driving range redevelopment (conditional on grant funding)	2021-2022	Myrna Road, Strathfield (Ada Avenue to Newton Road)	December 2021
		Noble Avenue, Strathfield (High Street to Amaroo Avenue)	November 2021
		Parsons Avenue, Strathfield (Woodward Avenue to Albyn Road)	November 2021
		Potts Street, Flemington	July 2021
		Powell Street, Homebush (from Park Road to Underwood Road)	July 2021
		Simone Crescent, Strathfield	May 2022
		Simone Crescent, Strathfield	March 2021
		Smallwood Avenue, Homebush	June 2022
		The Causeway, Strathfield South	July 2021
		Torrington Road, Strathfield (The Boulevard to Nicole Parade)	February 2022
		Vernon Street, Strathfield (from Alviston Street to Redmyre Road)	August 2021
		Verona Street, Strathfield (from Richard Road to end)	August 2021
Road Re-Sheeting Program	Scheduled 2021-2022	Drainage	Scheduled 2021-2022
Ada Avenue, Strathfield (from Myrna Road to Bareena Street)	August 2021	Cave Road, Strathfield in front of 40 Cave road	March 2022
Ada Avenue, Strathfield (from Wallis Ave to Firth Avenue)	August 2021		
Ada Avenue, Strathfield (Wilson Street to Myee Avenue)	August 2021		
Albyn Road, Strathfield (The Boulevard to Cotswold Road)	Aug 2021		
Anselm Street, Strathfield South (from Bede Street to Mooney Street)	November 2021		
Bellfrog Street, Greenacre	November 2021		
Boden Avenue, Strathfield (from Newton Road to Ada Avenue)	December 2021		
Burlington Road, Homebush (from Rochester Street to Meredith Street)	August 2021		
Cotswold Avenue, Strathfield (Llandilo Avenue to Fairholm Street)	October 2021		
Dickson Street, Strathfield	TBA		
Gould Street, Strathfield South (Heavy patching)	August 2021		
Gregory Street, Strathfield South (from St Annes Square to end)	April 2022		

Kerb and Gutter	Scheduled 2021-2022
Ada Avenue, Strathfield (from Myrna Road to Bareena Street)	August 2021
Ada Avenue, Strathfield (from Wallis Ave to Firth Avenue)	August 2021
Ada Avenue, Strathfield (Wilson Street to Myee Avenue)	August 2021
Albyn Road, Strathfield (The Boulevarde to Cotswold Road)	Aug 2021
Anselm Street, Strathfield South (from Bede Street to Mooney Street)	November 2021
Bellfrog Street, Greenacre	November 2021
Boden Avenue, Strathfield (from Newton Road to Ada Avenue)	December 2021
Burlington Road, Homebush (from Rochester Street to Meredith Street)	August 2021
Cotswold Avenue, Strathfield (Llandilo Avenue to Fairholm Street)	October 2021
Dickson Street, Strathfield	TBA
Gould Street, Strathfield South (Heavy patching)	August 2021
Gregory Street, Strathfield South (from St 'Anne's Square to end)	April 2022
Howard Street, Strathfield (Myall Crescent to Karuah Street)	April 2022
Hudson Street, Homebush West	August 2021
Kanoona Avenue, Homebush	March 2022
Madeline Street, Greenacre (Cleveland Street to Pilcher Street)	November 2021
Malvern Crescent, Strathfield	October 2021
Mintaro Avenue, Strathfield (from Homebush Road to Noble Avenue)	May 2022
Morgan Place, Strathfield South	May 2022
Myrna Road, Strathfield (Ada Avenue to Newton Road)	December 2021
Noble Avenue, Strathfield (High Street to Amaroo Avenue)	November 2021
Parsons Avenue, Strathfield (Woodward Avenue to Albyn Road)	November 2021
Potts Street, Flemington	July 2021
Powell Street, Homebush (from Park Road to Underwood Road)	July 2021
Simone Crescent, Strathfield	May 2022
Simone Crescent, Strathfield	March 2021
Smallwood Avenue, Homebush	June 2022

Kerb and Gutter	Scheduled 2021-2022
The Causeway, Strathfield South	July 2021
Torrington Road, Strathfield (The Boulevarde to Nicole Parade)	February 2022
Vernon Street, Strathfield (from Alviston Street to Redmyre Road)	August 2021
Verona Street, Strathfield (from Richard Road to end)	August 2021
Footpath program	Scheduled 2021-2022
Amaroo Avenue, Strathfield – Liverpool Road to Mintaro Avenue	March 2022
Anselm Street, Strathfield South – From Mooney Street to Bede Street (2020-21 carryover)	September 2021
Barker Road, Strathfield – From Marion Street to Pemberton Street	May 2022
Bates Street, Strathfield - From Badgery Avenue to The Crescent (2020-21 carryover)	September 2021
Courallie Avenue, Homebush West – From Mandemar Avenue to Telopea Avenue (2020-21 carryover)	December 2021
Edward Street, Strathfield South – From Dean Street to Liverpool Road (2020-21 carryover)	December 2021
Elliott Street, Belfield – Clareville Close to The end	December 2021
Elwin Street, Strathfield – From Florence Street to Chalmers Road	May 2022
Flemington Road, Homebush West – From Parramatta Road to Park Road (2020-21 carryover)	December 2021
Hillcrest Avenue, Strathfield South – From Dean Street to Hill Street	September 2021
Holmwood Avenue, Strathfield South – From Dean Street to Liverpool Road	May 2022
Homebush Road, Strathfield – From High Street to Long Mintaro Avenue	March 2022
Mackenzie Street, Strathfield – From Badgery Avenue to The Crescent	March 2022
Mooney Street, Strathfield South – From Therry Street East to End (2020-21 carryover)	September 2021
Pemberton Street – From Barker to Karuah Street	March 2022

Footpath program**Scheduled
2021-2022**

Rickard Road, Strathfield – From Belleverde Avenue to High Street

September 2021

Water Street, Strathfield South – From Sunlea Crescent to Excelsior Avenue

December 2021

William Street, Strathfield South – From Water Street to The end

December 2021



Section 3: Resourcing the Delivery Program 2021-2022

2021-2022 Budget

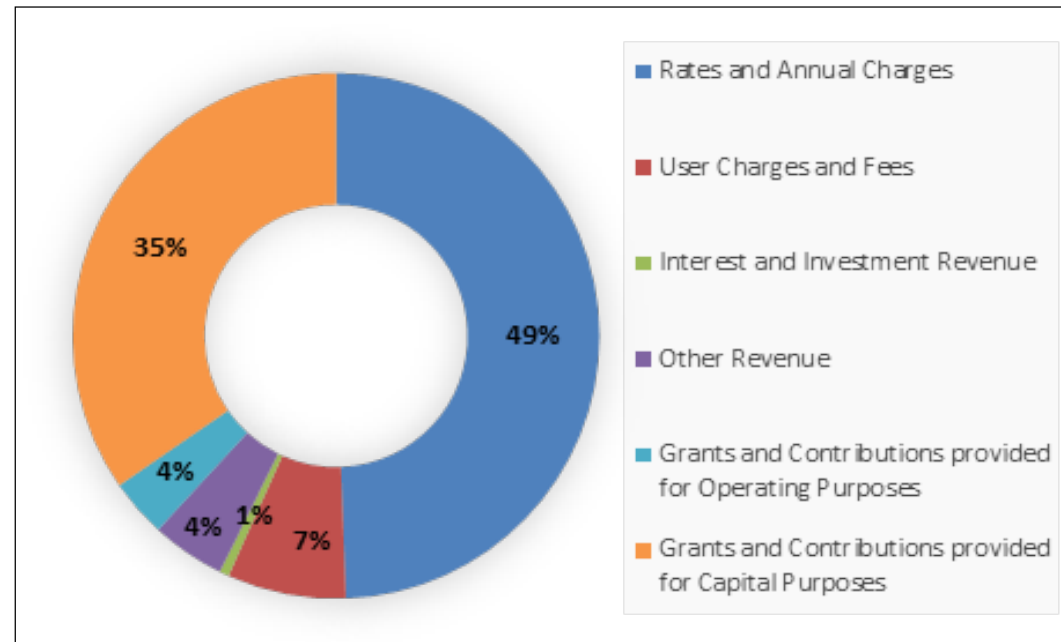
Income

The 2021-2022 draft Cash Operating and Capital expenditures totals \$89.8 million, and includes capital expenditure spending of \$15.4 million. With total operating and capital income of \$89.8 million, the anticipated results is a balanced cash budget.

The Resource Strategy provides for a 2.0% general rate increase permitted by the NSW Government and set by the Independent Pricing and Regulatory Tribunal (IPART).

Overall rates and annual charges are estimated at \$33.1 million. This represents 49.0% of Council's total projected income. User fees and charges and other revenue are \$4.9 million and \$29.0 million respectively.

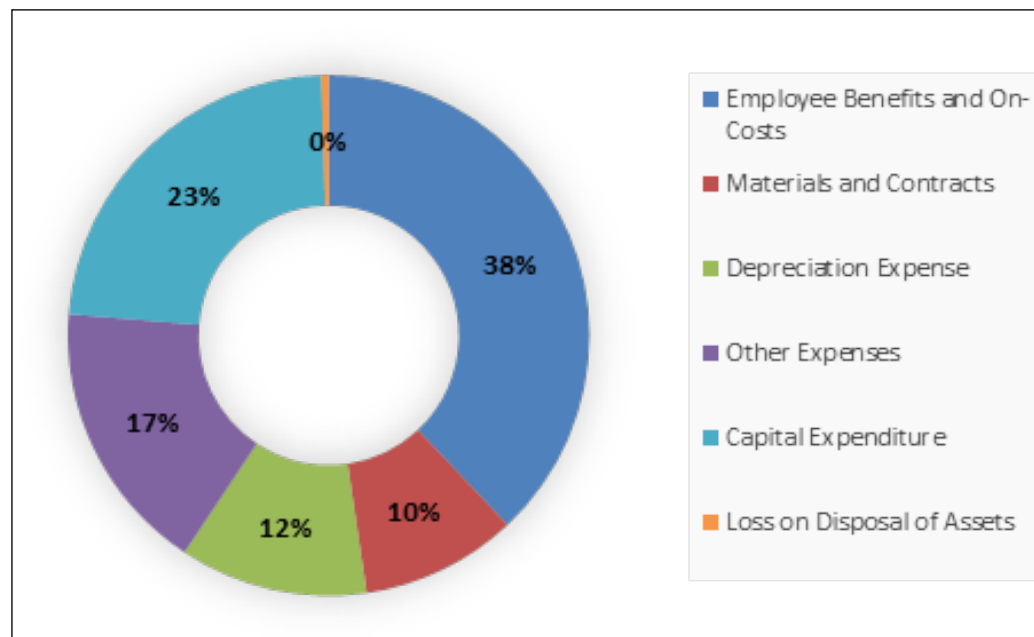
INCOME	\$'000
Rates and Annual Charges	33,097
User Charges and Fees	4,879
Interest and Investment Revenue	389
Other Revenue	3,032
Grants and Contributions provided for Operating Purposes	2,389
Grants and Contributions provided for Capital Purposes	23,197
Proceed from Disposal of Assets	715
Transfers from Reserve	22,083
TOTAL	89,781
TOTAL Excluding Transfers from Reserve & Proceeds	66,983



Expenses

Council's total operating and capital expenditure is estimated at \$89.8 million, providing Council with a balanced budget. The chart shows the allocation of Council expenditure.

EXPENSES	\$'000
Employee Benefits and On-Costs	25,199
Materials and Contracts	6,432
Depreciation Expense	7,742
Other Expenses	11,262
Capital Expenditure	15,422
Loss on Disposal of Assets	300
Transfers to Reserve	23,424
TOTAL	89,781
Total Excluding Transfers to Reserves only	66,357



Capital Works

Council will continue to invest in asset renewal to improve the overall condition of Council's assets, in order to reduce ongoing operational costs associated with asset repair and maintenance. Council has budgeted capital projects totaling \$15.4 million.

2021-2022 CAPITAL WORKS

Description	Amount \$'000	Funding Type	New/ Renewal	Assets Type
Roads				
Road Kerb & Gutter	365	S94 Reserves	Renewal	Roads
Roads LATM Infrastructure	460	S94 Reserves	Renewal	Roads
Road Re sheeting & Resealing	1,360	S94 Reserves, Grant & Operating Revenue	Renewal	Roads
Total Road Works	2,185			
Other Infrastructure				
Greater Sydney Commission funded works	5,547	Grant Funded	Renewal	Other Infrastructure
Total Other Infrastructure Works	5,547			
Footpath				
General Footpath Program	600	Operating Revenue	Renewal	Footpath
Total Footpath Works	600			
Building				
Administration Building, Town Hall & Depot	390	Operating Revenue	Renewal	Building
Other Buildings	135	Operating Revenue	Renewal	Building
Total Building Works	525			
Community Facilities				
Community Safety	10	Technology Reserve	New	Plant & Equipment
Total Community Facilities	10			
Open Space Assets and Land Improvements				
Parks, Sport fields & Reserves Upgrades	4,750	Grant Funded	Renewal	Open Space
Bush Regeneration	60	Operating Revenue	Renewal	Land Improvement
Total Park Asset Works	4,810			

2021-22 CAPITAL WORKS

Description	Amount \$'000	Funding Type	New/ Renewal	Assets Type
Stormwater Drainage				
Stormwater Drainage	400	Stormwater Levy	Renewal	Stormwater Drainage
Total Stormwater Drainage Works	400			
Other				
Information & Technology Hardware & Software	125	Operating Revenue	Renewal	Plant & Equipment
Plant & Equipment	1,100	Plant Reserve	Renewal	Plant & Equipment
Library Books	120	Operating Revenue	New	Books
Total Other	1,345			
Total 2021-2022 Capex	15,422			

2021-2022 Capital Works Budget Summary

2021-2022 CAPITAL WORKS BUDGET SUMMARY

SERVICE	2021-2022	2021-22 (\$)	2022-23 (\$)	2023-24 (\$)
Office Equipment				
Information & Technology	125,000	71,800	73,600	75,400
Planning & Strategy				
Building Facilities	535,000	2,200,000	7,181,569	200,000
Library	120,000	123,000	126,100	129,300
Parks & Reserves	60,000			
Sports Fields /Golf Course				
Other Open Space & Recreational Facilities	4,750,000	20,500,000	20,500,000	
Community Safety				
Plant & Equipment	1,100,000	1,127,600	1,153,800	1,184,700
Roads LATM Infrastructure	460,000	300,000	300,000	300,000
Road Resheeting & Resealing	1,360,000	2,200,000	2,200,000	2,200,000
Roads Kerb & Gutter and Other Road Assets	365,000	302,400	309,900	317,700
Other Equipment				
Other Infrastructure	5,547,000			
Villages Upgrades				
Footpath	600,000	500,000	500,000	500,000
Stormwater Drainage	400,000	300,000	300,000	300,000
Household Garbage				
GRAND TOTAL	15,422,000	27,624,800	32,644,969	5,207,100
Less: non infrastructure items	6,690,000	24,022,400	29,035,069	1,589,400
Net Infrastructure Expenditure	8,732,000	3,602,400	3,609,900	3,617,700



Program Income and Expenditure Summary

	Income	2021/2022	2022/2023	2023/2024	2024/2025
1	Social	3,105,485	3,205,935	3,284,230	3,364,245
2	Economic	17,125,913	10,131,044	10,520,920	10,731,895
3	Environment	15,332,572	15,630,141	16,028,740	16,424,455
4	Governance	54,217,329	76,064,612	82,598,645	58,139,338
	Total Income	89,781,299	105,031,732	112,432,535	88,659,933
Expenditure					
1	Social	10,912,311	11,242,810	11,796,452	12,848,867
2	Economic	6,824,816	9,430,547	7,412,254	7,617,709
3	Environment	18,522,487	17,330,882	19,847,209	21,315,678
4	Governance	21,604,054	22,105,093	22,791,251	23,375,979
	Total Expenditure	57,863,667	60,109,332	61,847,166	65,158,233
Capital Expenditure					
1	Social	320,000	323,000	326,100	329,300
2	Economic	10,945,704	5,323,630	5,376,705	5,431,155
3	Environment	845,429	866,560	862,560	857,620
4	Governance	19,806,499	38,409,210	44,020,004	16,883,625
	Total Capital Expenditure	31,917,632	44,922,400	50,585,369	23,501,700
	Net Costs	0	0	0	0

Program Income and Expenditure - By Budget Program

		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Program Names	Budget Program No.	Adopted Budget \$	Draft Budget \$	Estimated Budget \$	Estimated Budget \$	Estimated Budget \$
INCOME						
Corporate Services & Governance	1.0	(1,488,070)	(1,816,200)	(1,593,600)	(1,633,500)	(1,673,300)
Planning & Strategy	2.0	(315,000)	(350,000)	(358,850)	(367,800)	(376,900)
Human Services & Facilities	4.0	(3,600)	(1,800)	(1,800)	(1,800)	(1,800)
Recreation & Culture	5.0	(1,873,068)	(2,076,600)	(2,127,300)	(2,180,300)	(3,841,661)
Environmental Services	6.0	(3,516,100)	(3,104,800)	(3,230,200)	(3,307,400)	(3,386,200)
Urban & Infrastructural Services	8.0	(10,313,384)	(6,952,000)	(7,194,000)	(7,370,200)	(7,550,700)
Environmental & Community Amenities	9.0	(12,841,577)	(13,734,301)	(14,077,700)	(14,429,700)	(14,790,300)
General Purpose Revenues	10.0	(26,651,297)	(26,471,229)	(29,342,496)	(30,334,312)	(31,152,072)
Appropriations for Future Expenditure	11.0	-	-	-	-	-
Total Income		(57,002,096)	(54,506,930)	(57,925,946)	(59,625,012)	(62,772,933)
CAPITAL INCOME						
Corporate Services & Governance	1.0	(1,900,000)	-	(22,500,000)	(27,481,569)	-
Planning & Strategy	2.0	(220,000)	(4,800,000)	-	-	-
Human Services & Facilities	4.0	(200,000)	-	-	-	-
Recreation & Culture	5.0	(109,000)	-	-	-	-
Environmental Services	6.0	-	-	-	-	-
Urban & Infrastructural Services	8.0	(4,213,028)	(9,306,704)	(2,439,400)	(2,659,100)	(2,679,200)
Environmental & Community Amenities	9.0	(314,000)	(185,800)	(181,700)	(177,500)	(177,500)
General Purpose Revenues	10.0	(20,978,000)	(20,981,865)	(21,984,686)	(22,489,354)	(23,030,300)
Appropriations for Future Expenditure	11.0	-	-	-	-	-
Total Capital Income		(27,934,028)	(35,274,369)	(47,105,786)	(52,807,523)	(25,887,000)

		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Program Names	Budget Program No.	Adopted Budget \$	Draft Budget \$	Estimated Budget \$	Estimated Budget \$	Estimated Budget \$
EXPENDITURE						
Corporate Services & Governance	1.0	17,474,980	18,287,059	18,695,286	19,262,054	19,742,900
Planning & Strategy	2.0	1,793,723	1,669,979	1,721,450	1,774,500	1,829,500
Human Services & Facilities	4.0	2,038,741	1,936,602	2,101,100	2,161,900	2,224,700
Recreation & Culture	5.0	7,437,469	8,140,499	8,732,096	8,973,912	10,845,433
Environmental Services	6.0	6,673,726	6,842,659	7,058,000	7,281,000	7,512,200
Urban & Infrastructural Services	8.0	6,028,114	6,162,761	6,484,400	6,672,700	6,867,100
Environmental & Community Amenities	9.0	14,448,661	14,824,109	15,317,000	15,721,100	16,136,400
General Purpose Revenues	10.0	-	-	-	-	-
Appropriations for Future Expenditure	11.0	-	-	-	-	-
Total Expenditure		55,895,414	57,863,667	60,109,332	61,847,166	65,158,233
CAPITAL EXPENDITURE						
Corporate Services & Governance	1.0	2,825,000	1,325,000	22,571,800	27,555,169	75,400
Planning & Strategy	2.0	205,000	4,750,000	-	-	-
Human Services & Facilities	4.0	571,000	190,000	200,000	200,000	200,000
Recreation & Culture	5.0	265,280	190,000	123,000	126,100	129,300
Environmental Services	6.0	25,000	-	-	-	-
Urban & Infrastructural Services	8.0	9,707,000	10,591,704	5,630,600	5,692,600	5,756,200
Environmental & Community Amenities	9.0	308,049	777,429	668,500	658,300	647,000
General Purpose Revenues	10.0	-	-	-	-	-
Appropriations for Future Expenditure	11.0	15,134,381	15,093,499	15,728,500	16,353,200	16,693,800
Total Capital Expenditure		29,040,710	32,917,632	44,922,400	50,585,369	23,501,700
Net (Surplus)/Deficit from Programs		-	-	-	-	-

Revenue Policy 2021-2022

Council's Revenue Policy identifies the proposed revenue from each of the following sources of funding:

- Rates
- Domestic waste annual charge
- Fees and charges
- Private works
- Borrowings

The total income that can be raised from levying rates on property is capped by the NSW State Government through the Independent Pricing & Regulatory Tribunal (IPART), which has determined that NSW Councils may increase general income from rates by a maximum of 2.0% in 2021-2022.

Council may apply to IPART for a special rate variation above the rate peg limit, subject to certain criteria.

Ordinary Rate - Ad Valorem/Base Rate

Strathfield Council proposes for 2021-2022 to make and levy an ordinary rate for that year pursuant to Sections 494 and 543 of the *Local Government Act 1993* such rate to comprise:

- An ordinary residential rate to be named 'Residential Ordinary Rate'.
- A base amount per each separate residential parcel of land to be named 'Residential Base Amount'.
- An ordinary business rate to be named 'Business Ordinary Rate'.
- A base amount per each separate parcel of land to be named 'Business Base Amount'.
- The rate to be made and levied under the *Local Government Act 1993* shall consist of:
 - An ad valorem amount pursuant to Section 497; and
 - A base amount of the rate levied in respect of each separate parcel pursuant to Section 548.

Council proposes to make and levy the following rates for 2021-2022:

- A Residential Ordinary Rate of 0.063545 cents in the dollar on the value of all rateable land that falls within the 'residential' category of Strathfield Council and subject to a base rate of \$419.00 in respect of each separate parcel of rateable land; and
- A Business Ordinary Rate of 0.233291 cents in the dollar on the value of all rateable land that falls within the 'business' category of Strathfield Council and subject to a base rate of \$470.00 in respect of each separate parcel of rateable land.

The above rates in the dollar include the Rate Pegging Limit of 2.0% as set by IPART.

IPART rate calculations are based on land valuations with a base date of 1 July 2019, provided by the Valuer General. Interest is charged on all overdue rates and annual charges in accordance with section 566(3) of the *Local Government Act*.

Interest is to be charged on overdue rates and domestic waste management charges in accordance with s.566 (3) of the Act. The maximum interest rate is set by the Minister for Local Government and will be charged at a rate of 6.0% per annum and calculated on a daily basis for the 2021-2022 financial year.

Land Value	Type of Rate	No	\$	%
10,893,287,136	Residential	16,521		
	Base amount		419.00	6,922,299
	Cents in dollar		0.063545	6,922,140
	TOTAL		13,844,439	100%
2,218,796,173	Business	1,223		
	Base amount		470.00	574,810
	Cents in dollar		0.233291	5,176,252
	TOTAL		5,751,062	100%
	TOTAL	17,744		19,595,501

Rate and Charges Reductions for Eligible Pensioners

Council provides for rate reductions to eligible pensioners who are holders of a Pensioner Concession Card, up to a maximum of \$250.00. Council resolved (minute 132/13) that eligible pensioners and Commonwealth Seniors Health Care Card Holders be exempted from the Stormwater Management Service Charge.

Rate Instalments

Rate Installments will be due on the following dates:

- First rate instalment due on 31 August 2021
- Second rate instalment due on 30 November 2021
- Third rate instalment due on 28 February 2022
- Fourth rate instalment due on 31 May 2022

Carrying out work on Private Land

Under the provisions of s.67(1) of the *Local Government Act 1993*, Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may be lawfully carried out on the land.

Any work carried out in this regard will be done on a full cost recovery (user pays) basis including design, supervision and staff overheads.

Council may, on request or by agreement with the owner or occupier of land, or pursuant to an order or notice issued under the *Local Government Act 1993* or other relevant legislation, carry out any kind of work on the land which may lawfully be carried out on that land.

The types of works are, but not limited to, the following:

- Road construction
- Kerbing and guttering
- Paving
- Fencing
- Landscaping
- Land clearing and fire hazard reduction or removal
- Demolition and excavation
- Building inspection
- Trade waste
- Giving effect to, or compliance with, an order issued pursuant to Section 124 of the *Local Government Act 1993*. The amounts or rates to be charged, together with applicable GST, shall be the actual cost to Council, plus on-costs and subject to resolution of Council.

Domestic Waste Management Charges

The full cost of providing a domestic waste management service, including general garbage, recycling, and household clean up must be met from specific fees and charges payable by owners of rateable properties. The domestic waste management service charge includes the full cost of administration, service provision, State Government levies and tipping fees.

Section 496 of the *Local Government Act 1993* provides that:

- A council must make and levy an annual charge for the provision of domestic waste management services for each parcel of rateable land for which the service is available.
- A council may make an annual charge for the provision of a domestic waste management service for a parcel of land that is exempt from rating if:
 - (a) the service is available for that land, and
 - (b) the owner of that land requests or agrees to the provision of the service to that land, and

(c) the amount of the annual charge is limited to recovering the cost of providing the service to that land.

Section 502 of the Act provides that a charge may also be made for the actual use of the service, in addition to the availability charge stipulated under Section 496. As per Section 504, councils cannot apply income from an ordinary rate towards the cost of providing a domestic waste management service, and income obtained from domestic waste charges must be calculated so they do not exceed the cost to council of providing those services.

Council faces a number of challenges both economic and environmental, in providing these services.

The *Local Government Act 1993* requires Council to recover the full cost of providing the Domestic Waste Management Service. This resulted in a proposed charge of \$770 for 2021-2022.

2021-2022 Domestic Waste Management Service Charges

Service	Cost (\$)
Minimum service	770
Additional service - 120L Garbage	770
Additional service - 240L Garden vegetation	Free
Additional service - 240L Recycling	Free

Stormwater Management Service Charge

Council has established a Stormwater Management Service Charge to ratepayers used to fund capital and recurrent costs associated with stormwater management programs.

The Stormwater Management Service Charge is made in accordance with legislation allowing Councils to charge a *Stormwater Management Services Charge (Local Government Amendment (Stormwater) Act 2005* and amendments to the *Local Government (General) Regulation 2005*.

The purpose of the charge is to allow Council the option to raise additional revenue to cover some or all of the costs of providing new or additional stormwater management services within a catchment, suburb or local government area. The charge provides a reliable revenue source for stormwater works in regard to publicly notified programs set out in the Operational Plan.

All funding collected must be applied to stormwater management projects, which can include:

- Mainstream flood mitigation works
- Local drainage and overland flow path upgrades
- Urban drainage renewal
- Water quality infrastructure
- Stormwater maintenance
- Studies or investigations to identify appropriate works
- Enhanced pipe drainage maintenance

Opportunities for grant funding will continue to be sought to supplement existing available funding and existing service levels from general revenue will be maintained.

The maximum amount of a stormwater charge that Council proposes to charge is \$25.00 for a single residential property. A pro-rata charge will apply to commercial land or strata units capped at \$25.00 per 350m²

The charge will be used to recover the cost of providing new or additional stormwater management services to eligible land. The following charges are to be made for 2021/2022

Land categorised as residential:	\$25.00	For a single residential dwelling
Residential strata lots	\$12.50	For each strata unit
Residential flats, community title, tenants-in-common residential units	\$12.50	For each flat/unit
Land categorised as Business	\$25.00	Plus an additional \$25.00 for each 350 square metres or part of 350 square metres by which the area of the parcel of land exceeds 350 square metres up to a maximum charge of \$200.00
Business Strata Lots, Business Company Title	\$5.00	Minimum \$5 or the relevant portion of the maximum annual charge that would apply to the strata scheme if it were a parcel of land subject to the land categorised as business charge of \$200

The estimated income from the charge is approximately \$351,000 (excluding Pensioner rebates).

National Competition Policy

National Competition Policy and the principles of competitive neutrality apply to Council business activities. Council is required to identify those business activities in accordance with the guidelines set down by the Office of Local Government.

Category 1 Businesses are those with an annual gross operating income greater than \$2 million.

Based on Council's annual financial statements, the following activities have a turnover of \$2 million or more, and are therefore classified as Category 1 business activities:

Domestic Waste Management

Category 2 Businesses are those with an annual gross operating income less than \$2 million. The following activities are classified as Category 2 business activities:

- NIL

Pricing Policy and Principles for Council Fees and Charges

In accordance with Section 608 of the *Local Government Act 1993* and other relevant legislation, Council charges and recovers approved fees and charges for services it provides.

The 2021-2022 Fees and Charges Schedule is issued as an attachment to this plan.

The fees and charges are generally intended to be imposed on the following services provided by Strathfield Council under the *Local Government Act* or any other Act or regulations. This can include:

- supply of a product, service or commodity
- giving information
- providing a service in connection with the exercise of the council's regulatory functions, including receiving an application for approval, granting an approval, making an inspection and issuing a certificate
- inspection of premises associated with commercial activity or building approval or compliance
- allowing admission to any building or enclosure
- possession, occupation or enjoyment of a rail, pipe, wire, pole, cable, tunnel or structure laid, erected, suspended, constructed or placed on, under or over a public place (s.611 *Local Government Act*)
- allowing use or benefit from Council's assets and facilities etc
- fees for business activities (s.610A *Local Government Act*)

In cases where the amount of fees and charges for service is determined under another Act or regulatory bodies, Council will apply the amount determined under the other Act or Regulation such as *Environmental Planning and Assessment Act 1979* and *Companion Animals Act 2008*

In determining the amount of fees and charges, Strathfield Council shall consider the following factors:

- the cost of providing the service
- the importance or benefit of the service to the community
- prices fixed by the relevant industry bodies
- any factors specified in the Local Government regulations

In accordance with the Section 610D of the *Local Government Act 1993*, Council charges a higher fee or an additional fee for an expedited serviced provided, for example, in case of urgency. In accordance with Section 610E of the *Local Government Act 1993*, Council may provide for reductions in the cost of use of Council facilities in accordance with Council policy.

All of Council's fees and charges not subject to statutory controls are reviewed on an annual basis prior to finalisation of Council's annual operating budget. However, in special circumstances, fees and charges can be reviewed and approved by Council in accordance with the *Local Government Act 1993* and Regulations.

In accordance to Section 610F of the *Local Government Act 1993*, Strathfield Council will give public notice for at least 28 days of changes in fees and charges already adopted or any new fees and charges.

The predominant consideration in reviewing Council's fees and charges is recovery of the cost of providing the service.

Goods and Services Tax (GST)

The Goods and Services Tax (GST) applies to a number of goods and/or services supplied by Council. Those goods and/or services subject to GST have been identified in Council's Schedule of Fees and Charges, and in accordance with the legislation, the prices shown for those goods and/or services are the GST inclusive price.







THE DUTTON CENTRE

Fees and Charges 2021-2022

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Fees and Charges 2021-2022

Development Control

1. Development Applications

NOTE: All development applications involving costs of such development in excess of \$50,000 are required to pay for the planning reform ("PlanFirst") fee calculated as $P = (\$0.64 \times E / 1000) - \5 , to the Department of Planning, where P = amount payable, and E = estimated cost of such development.

Development involving erection of buildings (including temporary structures), the carrying out of work, demolition of a work or a building (Development Application Fees apply to Tree Removal Applications)

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
Up to \$5,000		\$110.00	\$110.00	N	Statutory
\$5,001 – \$50,000		\$170 plus additional \$3.00 for each \$1,000 or part thereof	\$170 plus additional \$3.00 for each \$1,000 or part thereof	N	Statutory
\$50,001 – \$250,000		\$352 plus additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	\$352 plus additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	N	Statutory
\$250,001 – \$500,000		\$1,160 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	\$1,160 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	N	Statutory
\$500,001 – \$1,000,000		\$1,745 plus additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	\$1,745 plus additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	N	Statutory
\$1,000,001 – \$10,000,000		\$2,615, plus additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	\$2,615, plus additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	N	Statutory
More than \$10,000,000		\$15,875 plus additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	\$15,875 plus additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	N	Statutory
Development involving the erection of a dwelling house or dwelling alterations with an per application estimated construction cost of less than \$100,000		\$455.00	\$455.00	N	Statutory
Development not involving the erection of a building (including temporary structures), per application the carrying out of a work, the subdivision of land or the demolition of work or a building (change of use, including the use of a building as a PoPE)		\$285.00	\$285.00	N	Statutory

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Development involving the subdivision of land

NOTES:

1. Subdivision of land includes a plan of subdivision under Section 195 of the Conveyancing Act 1919 or a strata plan of subdivision.
2. All development applications involving costs of such development in excess of \$50,000 are required to pay for the planning reform ("PlanFirst") fee calculated as $P = (\$0.64 \times E / 1000) - \5 , to the Department of Planning, where P = amount payable, and E = estimated cost of such development.

Subdivision Involving Opening of a Public Road		\$665 plus \$65/ additional lot created	\$665 plus \$65/ additional lot created	N	Statutory
Subdivision Not Involving the Opening of a Public Road		\$330 plus \$53/ additional lot created	\$330 plus \$53/ additional lot created	N	Statutory
Strata Subdivision		\$330 plus \$65/ additional lot created	\$330 plus \$65/ additional lot created	N	Statutory
Subdivision Certificate Fee (Release of plan)		\$640.00	\$640.00	N	Statutory
Where no new lots are proposed, ie. simple common boundary adjustments and consolidation (non Legislative)		\$825.00	\$825.00	N	Statutory
Linen Checking Fee		\$880.00	\$880.00	N	Statutory
Resigning Subdivision Plans by Chief Executive Officer, General Manager or Authorised Officer		\$880.00	\$880.00	N	Statutory

Integrated Development

Administration Fee		\$140.00	\$140.00	N	Statutory
Approval Fee to each approval body	per approval body	\$320.00	\$320.00	N	Statutory

Designated Development

Designated Development Fee		\$920.00	\$920.00	N	Statutory
(\$920 plus any other DA scale fee in this schedule)				N	

Submission of Amended Plans – prior to determination of development application

Amendment Fee		50% of original fee PLUS advertising fee if readvertising is required - refer to Section 9 "Advertising Fees"	50% of original fee PLUS advertising fee if readvertising is required - refer to Section 9 "Advertising Fees"	N	Statutory
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Modification of a Development Consent (Section 4.55) – after consent has been issued

NOTES:

1. No fee charged if agreed council error.
2. An additional fee for notification of the modification application may apply (refer to "Advertising Fees").

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
Modification under Section 4.55(1)					
Modification involving a correction of a minor error, misdescription or miscalculation under Section 4.55(1)		\$71.00	\$71.00	N	Statutory
Modification under Section 4.55(1A) (modifications of minor environmental impact)		\$645 or 50% of the original fee, whichever is the lesser amount	\$645 or 50% of the original fee, whichever is the lesser amount	N	Statutory
Modification under Section 4.55(2) or 4.56(1)					
<i>(a) If the original development application fee was less than \$100</i>					
Modification Fee		50% of the original fee	50% of the original fee	N	Statutory
<i>(b) If the original development application fee was \$100 or more</i>					
For applications not involving the erection of buildings (including temporary structures), the carrying out of a work or the demolition of work or a building (change of use, including the use of a building as a PoPE)		50% of the original fee	50% of the original fee	N	Statutory
Development involving erection of buildings (including temporary structures), the carrying out of work, demolition of work or a building with an estimated cost of construction of \$100,000 or less		\$190.00	\$190.00	N	Statutory
plus an additional amount if notice of the application is required to be given under Section 4.55(2) or 4.56(1) of the Act.		\$665.00	\$665.00	N	Statutory
<i>(c) Any other cases other than (a) and (b) above</i>					
Up to \$5,000		\$55.00	\$55.00	N	Statutory
\$5,001 – \$250,000		\$85 plus an additional \$1.50 for each 1,000 or part thereof	\$85 plus an additional \$1.50 for each 1,000 or part thereof	N	Statutory
\$250,001 – \$500,000		\$500 plus an additional \$0.85 for each 1,000 (or part thereof) by which the estimated cost exceeds \$250,000	\$500 plus an additional \$0.85 for each 1,000 (or part thereof) by which the estimated cost exceeds \$250,000	N	Statutory
\$500,001 – \$1,000,000		\$712 plus an additional \$0.50 for each 1,000 (or part thereof) by which the estimated cost exceeds \$500,000	\$712 plus an additional \$0.50 for each 1,000 (or part thereof) by which the estimated cost exceeds \$500,000	N	Statutory
\$1,000,001 – \$10,000,000		\$987 plus an additional \$0.40 for each 1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	\$987 plus an additional \$0.40 for each 1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	N	Statutory

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Modification under Section 4.55(2) or 4.56(1) - (c) Any other cases other than (a) and (b) above [continued]

More than \$10,000,000		\$4,737 plus an additional \$0.27 for each 1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	\$4,737 plus an additional \$0.27 for each 1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	N	Statutory
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Review of a Development Determination (Division 8.2)

NOTES: 1. This must be determined within 6 months after the date the determination is issued. 2. An additional fee for notification of the application may apply (refer to "Advertising Fees").

(a) For applications not involving erection of buildings (including temporary structures), the subdivision of land, the carrying out of work, demolition of work or a building (change of use, including the use of a building as a PoPE).

Review Fee		5% of Original Fee	5% of Original Fee	N	Statutory
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(b) Development involving erection of buildings (including temporary structures), the carrying out of work, demolition of work or a building with an estimated cost of construction of \$100,000 or less

Review Fee		\$190.00	\$190.00	N	Statutory
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(c) Any other cases other than (a) and (b) above

Up to \$5,000		\$55.00	\$55.00	N	Statutory
\$5,001 – \$250,000		\$85, plus an additional \$1.50 for each 1,000 (or part thereof) of the estimated cost	\$85, plus an additional \$1.50 for each 1,000 (or part thereof) of the estimated cost	N	Statutory
\$250,001 – \$500,000		\$500, plus an additional \$0.85 for each 1,000 (or part thereof) by which the estimated cost exceeds 250,000	\$500, plus an additional \$0.85 for each 1,000 (or part thereof) by which the estimated cost exceeds 250,000	N	Statutory
\$500,001 – \$1,000,000		\$712, plus an additional \$0.50 for each 1,000 (or part thereof) by which the estimated cost exceeds 500,000	\$712, plus an additional \$0.50 for each 1,000 (or part thereof) by which the estimated cost exceeds 500,000	N	Statutory
\$1,000,001 – \$10,000,000		\$987, plus an additional \$0.40 for each 1,000 (or part thereof) by which the estimated cost exceeds 1,000,000	\$987, plus an additional \$0.40 for each 1,000 (or part thereof) by which the estimated cost exceeds 1,000,000	N	Statutory

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Review of a Development Determination (Division 8.2) - (c) Any other cases other than (a) and (b) above [continued]

More than \$10,000,000		\$4,737, plus an additional \$0.27 for each 1,000 (or part thereof) by which the estimated cost exceeds 10,000,000	\$4,737, plus an additional \$0.27 for each 1,000 (or part thereof) by which the estimated cost exceeds 10,000,000	N	Statutory
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Advertising Fees

(a) Advertised Development		\$1,105.00	\$1,105.00	N	Statutory
(b) Designated Development		\$2,220.00	\$2,220.00	N	Statutory
(c) Prohibited Development		\$1,105.00	\$1,105.00	N	Statutory
(d) Integrated Development		\$1,105.00	\$1,105.00	N	Statutory
(e) Development for which Consolidated DCP 2005 requires notice to be given other than (a), (b), (c) or (d) above		\$1,105.00	\$1,105.00	N	Statutory
(f) Modification of a Development Consent (Only if previously advertised or required by Consolidated DCP 2005 Part L to be notified)		\$665.00	\$665.00	N	Statutory
(g) S8.2A Review		\$620.00	\$620.00	N	Statutory

Development for the purpose of one or more advertisements

DA Advertising Sign		\$277.00	\$277.00	N	f
Each Additional Sign		\$100.00	\$100.00	N	f

Notification Fees

Up to \$5,000		\$300.00	\$305.00	N	b
\$5,001 – \$100,000		\$330.00	\$335.00	N	b
\$100,001 – \$500,000		\$320 plus an additional \$0.75 for each 1,000 (or part thereof) by which the estimated cost exceeds \$100,000	\$320 plus an additional \$0.80 for each 1,000 (or part thereof) by which the estimated cost exceeds \$100,000	N	b
\$500,001 – \$9,999,999		\$650 plus an additional \$0.40 for each 1,000 (or part thereof) by which the estimated cost exceeds \$500,000	\$650 plus an additional \$0.50 for each 1,000 (or part thereof) by which the estimated cost exceeds \$500,000	N	b

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Notification Fees [continued]

Greater than \$10,000,000		\$4,650 plus an additional \$0.50 for each 1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	\$4,650 plus an additional \$0.50 for each 1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	N	b
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2. Construction Certificates

NOTES:

1. Construction Certificate fees are in addition to the required development application fee.
2. A discount of 10% will be given on the Construction Certificate fee but only if lodged at the same time as the development application.
3. The Construction Certificate application shall be accompanied by working drawings, building specifications and engineering plans (where relevant).

Application of a Construction Certificate

Class 1 & 10 Buildings

Valued up to \$50,000		\$2,075.00	\$2,075.00	Y	d
Valued between \$50,001 – \$500,000		\$3,075.00	\$3,075.00	Y	d
Valued between \$500,001 – \$1,000,000		\$4,075.00	\$4,075.00	Y	d
Valued more than \$1,000,000		\$5,075.00	\$5,075.00	Y	d

Class 2 – 9 Buildings

Valued up to \$100,000		\$3,495.00	\$3,495.00	Y	d
Valued between \$100,001 – \$500,000		\$5,495.00	\$5,495.00	Y	d
Valued between \$500,001 – \$1,000,000		\$6,995.00	\$6,995.00	Y	d
Valued at greater than \$1,000,000		Quote will be provided	Quote will be provided	Y	d

Subdivision Works

Valued up to \$100,000	per unit or lot	\$774.00	\$774.00	Y	d
Valued between \$100,001 – \$500,000	per unit or lot	\$1,548.00	\$1,548.00	Y	d
Valued between \$500,001 – \$4,000,000	per unit or lot	\$3,096.00	\$3,096.00	Y	d
Valued at greater than \$4,000,001		Quote will be provided	Quote will be provided	Y	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
Construction Certificate Applications involving a Building Code of Australia Alternative Solution					
Application Fee		Relevant application fee PLUS \$4,500 minimum. Additional charges may be levied to recover council's costs in more complicated assessments at the rate of \$364/hour or part thereof. Such charges will be as determined by the Deputy CEO in consultation with the applicant.	Relevant application fee PLUS \$4,500 minimum. Additional charges may be levied to recover council's costs in more complicated assessments at the rate of \$364/hour or part thereof. Such charges will be as determined by the Deputy CEO in consultation with the applicant.	Y	d
Modification of a Construction Certificate					
Modifications to Dwellings or Outbuildings		\$990.00	\$990.00	Y	d
3. Complying Development Certificates					
Application of a Complying Certificate					
<i>Estimated Cost</i>					
Up to \$5,000		\$1,110.00	\$1,110.00	Y	d
\$5,000 – \$100,000		\$832 PLUS \$3.63/1,000 for the amount greater than \$5,000	\$832 PLUS \$3.63/1,000 for the amount greater than \$5,000	Y	d
\$100,000 – \$250,000		\$946 PLUS \$2.59/1,000 for the amount greater than \$100,000	\$946 PLUS \$2.59/1,000 for the amount greater than \$100,000	Y	d
More than \$250,000		\$1,224 PLUS \$1.04/1,000 for the amount greater than \$250,000	\$1,224 PLUS \$1.04/1,000 for the amount greater than \$250,000	Y	d
Submission of Amended Plans – prior to determination of complying development certificate application				Y	
Submission Fee		50% of original application fee	50% of original application fee	Y	d
Modification/Cancellation of a Complying Certificate (Section 4.30) – after certificate has been issued					
Modification / Cancellation Fee		75% of original application fee	75% of original application fee	Y	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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4. Building Certificates

Building Certificates

Class 1 & 10 Buildings

Application for each dwelling contained in building or in any other building on the allotment.

		\$250.00	\$250.00	N	Statutory
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Any Other Class of Buildings

Up to 200 m ²		\$250.00	\$250.00	N	Statutory
Between 200 m ² and 2,000 m ²		\$250 plus 50 cents/m ² over 200 m ²	\$250 plus 50 cents/m ² over 200 m ²	N	Statutory
Greater than 2,000 m ²		\$1,165 plus 75 cents/m ² over 2,000 m ²	\$1,165 plus 75 cents/m ² over 2,000 m ²	N	Statutory
Where application relates to external wall or does not have a floor area		\$250.00	\$250.00	N	Statutory

Other

Additional Inspection before issuing a building certificate if necessary per inspection		\$90.00	\$90.00	N	Statutory
Copy of Building Certificate with owner's consent		\$13.00	\$20.00	N	d

5. Planning Certificates

Section 10.7(2)		\$53.00	\$53.00	N	Statutory
Section 10.7(2) & (5)		\$133.00	\$133.00	N	Statutory
Section 10.7 Certificate – Urgent Processing Fee (plus above fee)		\$153.00	\$153.00	N	Statutory

6. Occupation Certificates

Occupation Certificate for a New Building

Where Council nominated as the PCA, has inspected the building works during construction and an inspection package is purchased from Council		\$681.00	\$681.00	Y	d
Where Council has not inspected the works or done the critical stage inspection		\$6,995 minimum (quotes will be provided)	\$6,995 minimum (quotes will be provided)	Y	d

Occupation Certificates for a Change of Building Use (where no building works are proposed)

Up to 200 m ²		\$350.00	\$350.00	Y	d
Between 200 m ² and 2,000 m ²		\$350.00	\$350.00	Y	d
Greater than 2,000 m ²		\$650.00	\$650.00	Y	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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7. Inspection Fees

NOTES:

1. Inspection fees are payable in addition to the construction certificate or complying development certificate application fee where Council has been nominated as the Principal Certifying Authority (PCA).
2. Council inspection packages include the cost of all necessary inspections and the issue of one Occupation Certificate for all Building Classes, except Class 1a Dwellings, or Class 10a & 10b Buildings.
3. There will be no refund of package fees where the applicant or builder has failed to provide Council with any or adequate notice of the need to carry out progress inspections.

General

Building Inspection Fees (for building categories not specifically mentioned in this table)		\$250.00	\$250.00	Y	d
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Multi-Unit Housing

Townhouses or Villas	per unit	\$350.00	\$350.00	Y	d
Flats	per unit	\$350.00	\$350.00	Y	d

Commercial/Industrial Buildings

New Commercial/Industrial Buildings (up to 2,000 m ²)		\$850.00	\$850.00	Y	d
New Commercial/Industrial Buildings (over 2,000 m ²)		\$2,150.00	\$2,150.00	Y	d

Other

Change of Use (no building work)	per inspection	\$350.00	\$350.00	Y	d
Re-inspection Fee (for defective work or not ready at time of inspection, fee must be paid before final clearance)		\$250.00	\$250.00	Y	d
Cancellation Fee		Sum of fee	Sum of fee	Y	d

8. Security Deposits

Estimated Cost

Damage Security Deposit

Up to \$5,000		\$260.00	\$265.00	N	b
\$5,001 – \$10,000		\$330.00	\$330.00	N	b
\$10,001 – \$15,000		\$430.00	\$430.00	N	b
\$15,001 – \$25,000		\$630.00	\$630.00	N	b
\$25,001 – \$50,000		\$1,330.00	\$1,400.00	N	b
\$50,000 – \$100,000		\$2,700.00	\$2,700.00	N	b
\$100,001 – \$250,000		\$5,200.00	\$5,250.00	N	b

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
<i>Damage Security Deposit [continued]</i>					
\$250,001 – \$500,000		\$8,100.00	\$8,100.00	N	b
\$500,001 – \$1,000,000		\$12,200.00	\$12,200.00	N	b
\$1,000,001 – \$2,000,000		\$15,000.00	\$15,000.00	N	b
\$2,000,001 – \$3,000,000		\$18,000.00	\$18,000.00	N	b
\$3,000,001 – \$4,000,000		\$21,000.00	\$21,000.00	N	b
\$4,000,001 – \$5,000,000		\$24,000.00	\$24,000.00	N	b
\$5,000,001 – \$6,000,000		\$27,000.00	\$27,000.00	N	b
\$6,000,001 – \$7,000,000		\$30,000.00	\$30,000.00	N	b
\$7,000,001 and above		\$33,000.00	\$33,000.00	N	b
Tree Bonds (per tree):					
Under 5 metres high		\$3,000.00	\$3,050.00	N	b
5 metres – 10 metres high		\$10,000.00	\$10,150.00	N	b
10 metres – 15 metres high		\$20,000.00	\$20,300.00	N	b
15 metres – 20 metres high		\$30,000.00	\$30,450.00	N	b
Over 20 metres high		\$40,000.00	\$40,600.00	N	b
Significant Trees: up to 50 years old & 50 – 100 years old		\$50,000.00	\$50,750.00	N	b
Administration Fee of Bond Deposit & Bank Guarantee					
Builders Damage Deposit	per application	\$127.00	\$130.00	N	d
Tree Bond	per application	\$127.00	\$130.00	N	d
Bank Guarantee up to \$50,000 (not refundable)		\$154.00	\$160.00	N	b
9. Tree Pruning					
<i>NOTE: Tree Removal Fees refer to Section 1 Development Applications.</i>					
Tree Pruning Application		\$133.00	\$133.00	N	b
Extension of Approved Tree Work		\$53.00	\$53.00	N	b

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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10. Miscellaneous Applications

Outstanding Notices (Section 735A & 121ZP)

NOTE: Joint fee is charged for both applications

Section 121ZP of the EPA Act 1979		\$153.00	\$153.00	N	Statutory
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(Relates to Outstanding Notices and Orders relevant to development and building activities that would be notified by Council under EPA Act)

Section 735A of the LG Act 1993		\$153.00	\$153.00	N	Statutory
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(Relates to Outstanding Notice, Order, direction or Demand but only to those matters issued under the LG Act.)

Section 68 Application

Install a manufactured home, moveable dwelling or associated structure on land		\$220.00	\$220.00	N	Statutory
Install or operate an amusement device		\$374.00	\$374.00	N	Statutory
For All Other Activities Requiring Approval under Section 68		\$220.00	\$220.00	N	Statutory

(eg. carry out water supply, sewerage connection, stormwater drainage work, install temporary structure or public activities/meetings on Council land & Roads)

Review of a Determination of Activity Application (Section 100)		\$114.00	\$114.00	N	Statutory
Amendment of an Activity Approval (Section 106)		\$187 or 50% of original fee, whichever is greater	\$187 or 50% of original fee, whichever is greater	N	Statutory
Extension of an Activity Approval (Section 107)		50% of original fee to a maximum of \$150	50% of original fee to a maximum of \$150	N	Statutory

Section 88G Certificates

Certificate under S88G of Conveyancing Act – no inspection		\$10.00	\$10.00	N	Statutory
Certificate under S88G of Conveyancing Act – requiring inspection		\$35.00	\$35.00	N	Statutory

11. Other Fees

Registration Fee for Certificates Issued by External PCA

Registration Fee for Lodgement of Certificates Issued by External PCA (CDC, CC, OC, compliance and subdivision certificate)		\$36.00	\$36.00	N	Statutory
Principal Certifying Authority Signs		\$25.00	\$25.00	Y	d
Development Application Site Notices		\$189.00	\$189.00	Y	d

Refund of Withdrawn Applications (prior to determination)

Where no assessment done		Refund 50% of original fee	Refund 50% of original fee	N	d
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Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Refund of Withdrawn Application (prior to determination) [continued]

If assessment partially done		Refund 20% of original fee	Refund 20% of original fee	N	d
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Professional Services Charges

Professional Officer Charge Rate (not referred to specifically elsewhere)	per hour	\$250.00	\$250.00	Y	f
<i>This fee applied to call outs for pollution outbreaks, compliance certificates, construction certificates, development application assessments, fire safety surveys of buildings, written professional advice, other specialised services and those associated with related council programs.</i>					

DA Pre-lodgement Application

Dwelling Houses < \$1,000,000	per meeting	\$150.00	\$155.00	Y	f
Dwelling Houses > \$1,000,000	per meeting	\$250.00	\$255.00	Y	f
Minor Commercial / Industrial	per meeting	\$300.00	\$305.00	Y	f
Multi-unit Residential, Commercial / Industrial Development	per meeting	\$900.00	\$900.00	Y	f

Refer to Review Panel

Additional Fee – Residential Apartment Development referred to a design review panel		\$3,000.00	\$3,000.00	N	f
Additional Fee – Redevelopment referred to a design review panel		\$3,000.00	\$3,000.00	N	f
Additional Fee for referral to an independent professional expert where applications with significant impact on the built, social and natural environments		\$3,000 minimum or quotes will be provided	\$3,000 minimum or quotes will be provided	N	f

Scanning of Plans

NOTE: Scanning Fee required when lodgement of DA Plans, Complying Development Applications and Unauthorised Works Applications.

Estimated Cost

\$0 – \$150,000		\$85.00	\$85.00	N	f
\$150,001 – \$300,000		\$105.00	\$105.00	N	f
\$300,000 – \$500,000		\$155.00	\$155.00	N	f
\$500,001 – \$1,000,000		\$305.00	\$305.00	N	f
\$1,000,001 or more		\$605.00	\$605.00	N	f

Stamping of Plans

Up to 2 Plan Sets		Free	Free	N	f
Additional Set	per set	\$70.00	\$70.00	N	f

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Stamping of Plans [continued]

CD with NOD and Stamped Plans	per CD	\$30.00	\$30.00	N	f
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Information Requests

Information Request involving staff research or a written response	per hour (with owner's consent)	\$125.00	\$200.00	N	b
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(minimum charge 1 hour, exact fee will be dependant upon staff time involved)

Sale of Building Development Approvals Records

Sale of Building and Development Approvals Records (per year)		\$1,061.00	\$1,061.00	N	f
Sale of Building and Development Approval Records (per month)		\$107.00	\$107.00	N	f

Builders Indemnity Insurance

Construction Certificates and Complying Development Certificates cannot be issued unless the applicant provides a Certificate of Insurance issued by an approved insurer under the Home Building Act 1989.

Persons who wish to do building work on their own home may apply to the Department of Fair Trading for an owner-builder permit where:

- (a) the cost of the work exceeds 5,000;
- (b) the work relates to a single dwelling - house or dual occupancy; and
- (c) the work requires development consent or is complying development.

An owner-builder who sells their dwelling within 7 years of completion of the work must take out home warranty insurance.

Works valued less than \$12,000 value, no insurance is required when carried out by a licensed builder.

Long Service Levy

For building or subdivision works that exceed a value of \$25,000, payment of the Long Service Levy to the Long Service Levy Payments Corporation is required prior to Council (or an accredited certifier) issuing the Construction or Complying Development Certificate.

Council acts as an agent for collection of this levy. The amount payable is currently fixed at 0.35% of the total cost of the work and is GST exempt.

Development Contribution Plans

Refer to Section 7.11 & 7.12 Contribution Plans.

- Direct Development Contributions Plan 2010-2030 (effective 27 September 2016)
- Indirect Development Plan (effective 3 September 2010)
- Strathfield Value Sharing Contributions Policy

Other Works related to Development Control

Other works related to Development Controls, for example Road Opening Permit, Work Zone, Hoarding etc, refer to the details under "Civil & Urban Services".

Fees and Charges 2021-2022

Strategic Planning

1. Assessment of Planning Proposals

NOTES:

1. Minor LEP amendment – planning proposal with no map change (ie no zone, FSR or height change);
2. Major Non Complex – located outside the Parramatta Road Corridor; located outside the Planned Precinct; not Industrial zoned land;
3. Major Complex – within the Parramatta Road Corridor and/or Planned Precinct or rezoning proposals related to industrial zoned land.

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Pre-Planning Proposal Consultation (prior to the lodgement of the Planning Proposal and mandatory for all applications)

Minor LEP Amendment		\$1,000.00	\$1,000.00	N	f
Major Non Complex		\$1,500.00	\$1,500.00	N	f
Major Complex		\$2,000.00	\$2,000.00	N	f

Stage 1 – Assessment of Planning Proposal (payable on lodgement of PP)

NOTES:

1. Preparation of a planning report to council with recommendations, and where endorsed by Council, the submission of the Department for a Gateway Determination (including submission of additional information to the Department as a result of conditions relating to the Gateway Determination).
2. If the planning proposal does not proceed to Gateway, a refund of a maximum 30% of the Stage 1 fee may apply, subject to Council's discretion).

Minor LEP Amendment		\$10,000.00	\$15,000.00	N	f
Major Non Complex		\$25,000.00	\$30,000.00	N	f
Major Complex		\$40,000.00	\$50,000.00	N	f

Stage 2 – Review and Finalisation

NOTE: Preparation of report post exhibition and finalisation of the documentation to the Department.

Minor LEP Amendment		\$5,000.00	\$7,000.00	N	f
Major Non Complex		\$10,000.00	\$15,000.00	N	f
Major Complex		\$20,000.00	\$30,000.00	N	f

Advertisement and Notification (payable by applicant upon receipt of Gateway Determination and applicable to all application types)

Advertisement	per advertisement	\$3,000.00	\$4,000.00	N	f
Notification	per property notified	\$3.00	\$5.00	N	f

Amendments to Development Control Plan

Request to amend a Development Control Plan – Minor		\$10,000.00	\$15,000.00	N	f
Request to amend a Development Control Plan – Major		\$20,000.00	\$30,000.00	N	f

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Advertisement and Notification (payable by applicant upon receipt of Gateway Determination and applicable to all application [continued]

Preparation of a new site specific Development Control Plan		Full cost recovery	Full cost recovery	N	f
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Planning Agreement

Preliminary Assessment		\$550.00	\$1,000.00	N	b
Planning Agreement Assessment – Legal Advice, Research, Heads of Agreement Negotiation and Preparation Costs		Full cost recovery	Full cost recovery	N	b

Referral Services

External Urban Design Referral Fee – Planning Proposal and/or DA		Full cost recovery	Full cost recovery Quotation Required	N	b
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Additional Costs & Expenses

NOTE: For all LEP/DCP amendments (minor, major non-complex or major complex) any additional costs and expenses incurred by Council in undertaking studies, peer reviews and other matters required in relation to the planning proposal are to be paid at cost.

Assessment of additional studies by external consultant, peer review		Full cost recovery	Full cost recovery	N	b
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Public Hearing (if required)

Public Hearing		Full cost recovery	Full cost recovery	N	b
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Property & Company Search

Title Search (including administration fee)		\$18.00	\$18.00	N	b
Plan Search (including administration fee)		\$25.00	\$25.00	N	b
Company search (including administration fee)		\$25 or full cost recovery, whichever is the greater	\$25 or full cost recovery, whichever is the greater	N	b

House Renumbering Application

NOTE: Applications to change the street numbers of a house. Council will if it favourably considers the application issue Order 8 under Section 124 of the Local Government Act 1993. This fee covers the administrative costs involved in assessing the application.

House Renumbering Application Fee		\$550.00	\$550.00	N	b
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2. Other Fees

Certified Copy of Document, Map or Plan (Section 10.8)		\$40.00	\$40.00	N	b
Strathfield Local Environment Plan		\$50.00	\$50.00	N	b
Strathfield Consolidated Development Control Plan 2005 (in folder)		\$150.00	\$150.00	N	b

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
<i>2. Other Fee [continued]</i>					
A3-Size Planning Map (Colour)		\$25.00	\$25.00	N	b
A1-Size Planning Map (Colour)		\$60.00	\$60.00	N	b
A0-Size Planning Map (Colour)		\$100.00	\$100.00	N	b
DCP – Other		\$30.00	\$30.00	N	b
Copy of Indirect and Direct Development Contributions Plan		\$30.00	\$30.00	N	b

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Environmental Health & Compliance

1. Fire Safety

Fire Safety Inspection Fee

Business Premises (Boarding Houses, Function Centres, Assembly Buildings, etc.)		\$295.00	\$300.00	Y	b
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Fire Safety Statement Registration

Fire Safety Statement Registration – on time		\$127.00	\$130.00	N	d
Fire Safety Statement Registration – late lodgement – up to 1 week		\$1,000.00	\$1,000.00	N	f
Fire Safety Statement Registration – late lodgement – up to 2 weeks		\$2,000.00	\$2,000.00	N	f
Fire Safety Statement Registration – late lodgement – up to 3 weeks		\$3,000.00	\$3,000.00	N	f
Fire Safety Statement Registration – late lodgement – 4 weeks or more		\$4,000.00	\$4,000.00	N	f

2. Environmental Health

Food Premises

Food Premises – Annual Administration Fee (Medium Risk & High Risk)*	per year	\$390.00	\$390.00	N	d
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*Note: Fee to be waived for businesses which have maintained a consecutive Scores on Doors 3-Star rating and above within the current financial year of inspections.

Inspection Fee	per inspection	\$182.00	\$182.00	N	b
School Canteens	annual admin fee including 1 inspection	\$182.00	\$182.00	N	d
Improvement Notice under Food Act 2003		\$330.00	\$330.00	N	Statutory
Food Shop Follow-up Re-inspection Fee	per inspection	\$120.00	\$120.00	N	d
Mobile Food Vending Vehicles (including Sydney Markets)	registration fee including 1 inspection	\$225.00	\$225.00	N	d
Temporary Food Stalls Registration Fee	single event	\$80.00	\$80.00	N	d
Temporary Food Stalls Registration Fee (12 months)	multi-events	\$225.00	\$225.00	N	d

Hairdressing/Beauty/Tattooist

Registration		\$100.00	\$100.00	N	d
Inspection		\$195.00	\$195.00	N	d
Subsequent Inspection		\$130.00	\$130.00	N	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
Boarding House					
Registration		\$200.00	\$500.00	N	d
Inspection		\$500 plus \$60 per room	\$500 plus \$100 per room	N	d
Subsequent Inspection		\$300.00	\$400.00	N	d
Cooling Towers					
Registration		\$85.00	\$85.00	N	d
Inspection (1 cooling tower)		\$205.00	\$205.00	N	d
Subsequent Inspection		\$135.00	\$135.00	N	d
Additional Cooling Tower Inspection		\$140.00	\$140.00	N	d
Water Monitoring Public Swimming Pools & Spas					
Registration		\$100.00	\$100.00	N	d
Inspection (including Water Testing)		\$260.00	\$260.00	N	d
Subsequent Inspection		\$130.00	\$130.00	N	d
Private Swimming Pools					
NSW Pool Registration Fee		\$10.00	\$10.00	N	Statutory
Inspection Fee – 1st Inspection (including Certificate of Compliance)		\$150.00	\$150.00	N	Statutory
Inspection Fee – 2nd Inspection (including Certificate of Compliance)		\$100.00	\$100.00	N	Statutory
Application for Exemption (under Section 22 of the Swimming Pools Act 1992, Clause 13 Swimming Pool Regulation 2018)		\$75.00	\$75.00	N	Statutory
Resuscitation Charts		\$20.00	\$20.00	Y	d
Application to Install		See DA/CC fees or Complying Development fees if pool is classed as complying development	See DA/CC fees or Complying Development fees if pool is classed as complying development	N	Statutory
Environmental Compliance					
Environment Protection Notice Administration Fee (eg. clean up notice, prevention notice, compliance cost notice)		\$563.00	\$563.00	N	Statutory
Environmental Compliance Audit Inspection Fee		\$290.00	\$300.00	N	b
Environmental Compliance Audit Re-inspection		\$125.00	\$130.00	N	b
Compliance Cost Notice	per issue of an order	\$500.00	\$500.00	N	Statutory

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
3. Regulatory					
Management of Animals					
<i>NOTE: When seeking a reduction in the prescribed fee, proof of circumstances must be shown.</i>					
Desexed Animal (Dog)		\$58.00	\$60.00	N	Statutory
Non-desexed Animal (Dog)		\$210.00	\$216.00	N	Statutory
Desexed or Not Desexed - Cat (Only)		N/A	\$50.00	N	Statutory
Desexed Animal owned by Pensioner		\$25.00	\$26.00	N	Statutory
Animals owned by Registered Breeders		\$58.00	\$58.00	N	Statutory
Pound/Shelter Desexed Animal		\$29.00	\$29.00	N	Statutory
Compliance Certificate for Dangerous or Restricted Dogs		\$150.00	\$150.00	N	Statutory
Surrender of Dogs/Cats to Council <i>(Owner must sign the prescribed form surrendering rights in the animal per dog or cat.)</i>		\$265.00	\$265.00	N	b
Impounding of Animals					
Initial Administration Fee		\$100.00	\$100.00	N	b
Maintenance Fees for Impounded Animals	per dog/cat per day	\$45.00	\$50.00	N	b
Return of Stray Dog to Owner (When dog is microchipped and registered)		\$90.00	\$90.00	N	b
Impounding of Motor Vehicles (excluding animals)					
Impounding Motor Vehicles		\$300.00	\$300.00	N	b
Release Fee		\$200.00	\$200.00	N	Statutory
Towing Fees		\$200.00	\$200.00	N	b
Storage Fees (Daily)		\$50.00	\$50.00	N	b
Impounding of Others (excluding animals)					
Fees to Release items impounded from public places (eg. signs, shopping trolleys, etc)		\$100.00	\$100.00	N	b
Daily Storage		\$30.00	\$30.00	N	b
Contaminated Land					
Preparation of Positive Covenants	per document	\$440.00	\$440.00	N	b
Registration of Land Remediation Notice – carry out category 2 remediation works	(clause 16 – SEPP 55), per notification	\$150.00	\$150.00	N	Statutory
Information furnished from Council's records on enquiry		\$60.00	\$60.00	N	b
Copy of Site Audit Statement		\$60.00	\$60.00	N	b

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Corporate & Governance

1. Rates & Finance Services

Rates & Property Inquiries

Section 603 Certificate	per application	\$85.00	\$85.00	N	Statutory
Copy of Rates Notice/Instalment Notice/Ownership Letter	per copy	\$20.00	\$20.00	N	b
Statement of Rates Accounts	per property	\$30.00	\$30.00	N	b
Urgent processing Fee (plus above fees) – S603 Certificate, Copy of Rates Notice, Instalment Notice, Ownership Letter, Statement of Account	per application	\$169.00	\$169.00	N	b
Interest on Overdue Rates		7.50%	7.50%	N	Statutory

Finance Services

Administration Fee on Dishonoured Payment to Council <i>(The surcharge by Bank or Australia Post to be added to the Dishonoured Admin Fee as bank fee)</i>	per payment	\$30 plus Bank Fee	\$30 plus Bank Fee	N	b
Debtor Late Payment Fee (Non-rates)	per payment	\$55.00	\$55.00	Y	b
Financial Information Request involving staff research or a written response greater than 1 hour	per hour	\$50.00	\$50.00	Y	b
Credit Card Surcharge (Service Merchant Fee) where underlying fee is a taxable supply		0.7% of total transaction	0.7% of total transaction	Y	b
Credit Card Surcharge (Service Merchant Fee) where underlying fee is not a taxable supply	per payment	0.7% of total transaction	0.7% of total transaction	N	b

2. Business Use of Council's Footpath/Street

Footpath Display

Application Fee (non-refundable)	per application	\$100.00	\$100.00	N	f
Footpath Display Bond	per application	\$300.00	\$300.00	N	f
Annual Rental Charge	per square metre	\$90.00	\$90.00	N	f
Approvals – Transfers		\$68.00	\$68.00	N	f

Street Dining

Application Fee (non-refundable)	per application	\$165.00	\$165.00	N	f
Annual Rental Charge – Town Centre *	per square metre	\$300.00	\$300.00	N	f
Annual Rental Charge – Other Centres *	per square metre	\$170.00	\$170.00	N	f

* Note: 10% discount if paid in advance quarterly instalments in full. Pro-rata reimbursement if operation closes business during period.

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Street Dining (continued)

Street Dining Bond – Town Centre	per application	\$1,500.00	\$1,500.00	N	f
Street Dining Bond – Other Centres	per application	\$1,000.00	\$1,000.00	N	f
Marking Space on Footpath		\$105.00	\$105.00	N	f
Approvals – Transfers		\$103.00	\$103.00	N	f

3. Access to Information

GIPA Act 2009

NOTE: An applicant is entitled to 50% reduction of Processing Charge if Council is satisfied that the applicant is suffering financial hardship and/or there is a special benefit to the public generally.

GIPA Application – Access to Information	per application	\$30.00	\$30.00	N	Statutory
GIPA Internal Review Application	per application	\$40.00	\$40.00	N	Statutory
GIPA Processing of Application by individual relating to their personal affairs (after first 20 hours of processing only)	per hour	\$30.00	\$30.00	N	Statutory

Business Papers

All Business Paper	per year	\$991.00	\$991.00	N	f
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(Business papers are also available on Council's website and Council's library.)

Printing & Copying (for public access to documents)

Notwithstanding the following fee, where it is necessary to incur overtime for Council staff to meet urgent requests for the documents, an additional charge will apply.

A4 per copy	per sheet	\$1.00	\$1.00	N	b
A3 per copy	per sheet	\$2.00	\$2.00	N	b
A2, A1 per copy	per sheet	\$14.00	\$14.00	N	b
A0 per copy	per sheet	\$21.00	\$21.00	N	b

4. Other

Leases & Licences Preparation

Leases & Licence Preparation Fee (excluding community groups)		\$595.00	\$595.00	N	b
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Subpoenas Service

Conduct Money – for one hour		\$105.00	\$105.00	N	b
Conduct Money – for subsequent hours		\$63.00	\$63.00	N	b

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Events & Filming

1. Events

Major Festivals & Events (Attendance > 5000)

Merchandise Stall Hire (Covered)	per duration of the event	\$235.00	\$235.00	Y	d
Merchandise/Information Site (Uncovered)	per duration of the event	\$160.00	\$160.00	Y	d
Corporate Stall Hire (Covered)	per duration of the event	\$620.00	\$620.00	Y	d
Food Stall Hire (Covered)	per duration of the event	\$310.00	\$310.00	Y	d
Food Site (Uncovered)	per duration of the event	\$170.00	\$170.00	Y	d
Food Van Site	per duration of the event	\$310.00	\$310.00	Y	d
Not-for-Profit Stall (Covered)	per duration of the event	\$110.00	\$110.00	Y	d
Not-for-Profit Site (Uncovered)	per duration of the event	\$70.00	\$70.00	Y	d
Power Connection	per duration of the event	\$80.00	\$80.00	Y	d
Cool Room Shelf	per duration of the event	\$90.00	\$90.00	Y	d
Temporary Food Van/Stall Inspection fee	per van/stall	\$70.00	\$70.00	Y	d

Other Council Events and Activities (Attendance < 5000)

Stall Hire (covered) event	per duration of the event	\$280.00	\$280.00	Y	d
Food Site	per duration of the event	\$150.00	\$150.00	Y	d

2. Filming

NOTE: For fees relating to traffic management or use of community facilities - refer to relevant sections.

Application – Ultra Low in Complexity (conditions as per NSW Filming Protocol 2009)		Free	Free	N	Statutory
Application – Low in Complexity (conditions as per NSW Filming Protocol 2009)		\$150.00	\$150.00	N	Statutory
Application – Medium Impact (conditions as per NSW Filming Protocol 2009)		\$300.00	\$300.00	N	Statutory
Application – High Impact (conditions as per NSW Filming Protocol 2009)		\$500.00	\$500.00	N	Statutory
Major Revisions to a Filming Application		75% of original application fee	75% of original application fee	N	Statutory

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Community Services

1. Activities & Programs

All Community Service / Development Programs will aim for a minimum of 50% cost recovery.

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Hall Hires

1. Hall Hire Application

Application Fee all Venues (non-refundable)	per application	\$60.00	\$60.00	Y	b
Administration Fee for Amending a Confirmed Booking	per application	\$47.00	\$47.00	Y	b

2. Strathfield Town Hall

Main Hall & Supper Room

Monday-Friday (9am to 5pm)	per hour	\$85.00	\$85.00	Y	d
Monday-Friday (5 pm to midnight)	per hour	\$130.00	\$130.00	Y	d
Weekend or Public Holiday (9am to 5pm)	per hour	\$112.00	\$112.00	Y	d
Weekend or Public Holiday (5pm to midnight, excluding Sundays)	per hour	\$155.00	\$155.00	Y	d

Supper Room

Monday-Friday (9am to 5pm)	per hour	\$65.00	\$65.00	Y	d
Monday-Friday (5 pm to midnight)	per hour	\$100.00	\$100.00	Y	d
Weekend or Public Holiday (9am to 5pm)	per hour	\$80.00	\$80.00	Y	d
Weekend or Public Holiday (5pm to midnight, excluding Sundays)	per hour	\$115.00	\$115.00	Y	d

Supervision (Council Provided)

Monday-Friday (9am to 5pm)	per hour	\$35.00	\$35.00	Y	b
All Other Times	per hour	\$85.00	\$85.00	Y	b
Fee for Non-insured Hirers	per hire	\$50.00	\$50.00	Y	f
Bond Fee – Security, Cleaning and Damage > 3 Hours	per hire	\$1,200.00	\$1,200.00	N	d
Bond Fee – Security, Cleaning and Damage < 3 Hours	per hire	\$1,200.00	\$1,200.00	N	d

3. Bates Street Community Centre

NOTE: Minimum rate per hour for community rate groups \$3.50/hr.

Room No 1 Redmyre Room (large room, parquet floor)	per hour	\$70.00	\$70.00	Y	d
Room No 2 Airey Room (carpeted, front building)	per hour	\$45.00	\$45.00	Y	d
Room No 3 Wangal Room (carpeted, rear building)	per hour	\$50.00	\$50.00	Y	d
Fee for Non-insured Hirers	per hour	\$50.00	\$50.00	Y	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Bates Street Community Centre (continued)

Bond – Security, Cleaning and Damage	per hour	\$500.00	\$500.00	N	d
Office	per week	\$105.00	\$105.00	Y	d
Storage Cost		\$115 per storage area, per year	\$115 per storage area, per year	Y	d

4. Library Meeting Rooms

NOTES:

1. Reduced hire rates for approved community groups is per Council's Hire of Community Facilities Policy.
2. Rooms can be used for free on the day if available. Times/availability will be given out at Library Front Desk.

Ironbark Room

Whole Room	per hour	\$95.00	\$95.00	Y	d
Half Room	per hour	\$50.00	\$50.00	Y	d

Melaleuca Interview Room

Whole Room	per hour	\$20.00	\$20.00	Y	d
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High Street

Whole Room	per hour	\$70.00	\$70.00	Y	d
Half Room	per hour	\$50.00	\$50.00	Y	d
Bond – Security, Cleaning and Damage	per hire	\$500.00	\$500.00	N	d
Fee for Non-insured Hirer	per hour	\$50.00	\$50.00	Y	d

5. Dutton Centre

40 Augusta Street Strathfield

Activity Area	per hour	\$60.00	\$60.00	Y	d
Office	per hour	\$50.00	\$50.00	Y	d
Meeting Room	per hour	\$20.00	\$20.00	Y	d
Bond – Security, Cleaning and Damage > 3 Hours	per hire	\$500.00	\$500.00	N	d
Bond – Security, Cleaning and Damage < 3 Hours	per hire	\$500.00	\$500.00	N	d
Fee for Non-insured Hirer	per hour	\$50.00	\$50.00	Y	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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6. Community Facilities Frequent Hire

NOTES:

1. Regular hirers of Community Facilities may apply for fee relief under the following criteria. Subsidy can be cumulative but has a maximum cap of 95% of the hourly full fee rate.
 - (a) Social or community benefit may apply for a 40% fee reduction. The subsidy application must clearly illustrate alignment with Council's Community Strategic Plan as being one of Council's community priorities.
 - (b) Organisation is managed on a voluntary basis and has no external funding to support the delivery of the program may apply for a 20% fee reduction.
 - (c) Local benefit to Strathfield LGA residents may apply for a 25% fee reduction, but must have more than 50% of organisation membership, as per complete membership list with addresses that reside in the Strathfield LGA.
 - (d) Additional 10% reduction will only be given to incorporated organisations and/or clubs providing direct social services to seniors, where 75% of members are residents and/or ratepayers of the LGA and are eligible for pensioner concessions.
2. Regular hirers must enter into a Regular User's Facilities Hire Agreement and will be subject to annual reporting of results and compliance with all terms and conditions. Annual proof of entitlement to each subsidy allowed will be required.
3. Casual community users of Community facilities may apply for a 50% fee reduction, but must submit their application for subsidy together with their application to hire.

Service & Utilities Annual Fee – Regular Users	per year	\$150.00	\$150.00	Y	c
Service & Utilities Fee – Casual Users (12 Hires or under per annum)	per hire	\$25.00	\$25.00	Y	c

Fees and Charges 2021-2022

Library

1. Library Services

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
Membership Services					
Membership Fee		Free	Free	N	e
Inter Library Loan Fee		\$6.00	\$6.00	Y	c
Inter Library Loan Fee (university libraries)		\$17.00	\$17.00	Y	c
Fines & Late Fees					
Lost or Replacement Membership Card		\$5.00	\$5.00	N	b
Lost or Damaged Item		Replacement cost of article or equivalent	Replacement cost of article or equivalent + \$5.00	N	b
Lost or Damaged Processing Fee		\$10.00	\$10.00	N	b
Lost or Damaged CD/DVD Cases		\$3.00	\$3.00	N	b
Printing and Photocopying					
Photocopying & Printing – B&W A4	per sheet	\$0.20	\$0.20	Y	b
Photocopying & Printing – Colour A4	per sheet	\$2.00	\$0.80	Y	b
Photocopying & Printing – B&W A3	per sheet	\$0.40	\$0.40	Y	b
Photocopying & Printing – Colour A3	per sheet	\$4.00	\$2.00	Y	b
Sundry Items					
Exam Supervision	each	\$85.00	\$90.00	Y	d
USB Stick, Earphones etc	per item	Market Price	Cost Recovery/ Market Price	Y	d

2. Activity Services

Library Activities

Library Programs will aim for a minimum of 50% cost recovery.

Art Gallery

Commission on Sale – artist not represented by a gallery	per item	30%	20%	Y	d
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Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Community Garden

1. Community Garden

NOTE: All plot fees payable July 1, pro rata when joining after September.

Annual Membership Fee		\$50.00	\$55.00	Y	d
Annual Plot Fee (individual)		\$50.00	\$55.00	Y	d
Annual Plot Fee (family / group)		\$60.00	\$65.00	Y	d
Key Deposit (refundable)		\$50.00	\$55.00	N	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Parks & Reserves

1. Sportsfield Seasonal Hire

NOTES:

1. Calendar Year divided between Summer Season (Sept to March) and Winter Season (April to August).
2. Seasonal Hirers have access to sportsfields, change rooms, canteens and lighting.

Hire Application

Application Fee (non-refundable)	per application	\$60.00	\$60.00	Y	d
Bond (including keys)	per allocation	\$1020.00	\$1020.00	N	d

Hire Fee (based on the sports group)

Soccer & Rugby League	per full sized field per hour	\$17.50	\$17.50	Y	d
Cricket	per full sized field per hour	\$20.50	\$20.50	Y	d
Touch Football (2 per field)	per full sized field per hour	\$29.50	\$29.50	Y	d
Basketball & Netball	per full sized court per hour	\$15.00	\$15.00	Y	d
Other Sports	per full sized field per hour	\$18.50	\$18.50	Y	d

Synthetic Field

Seasonal Hire Full Size Field (maximum participants 22 payers)	per full sized field per hour	\$51.00	\$51.00	Y	d
Seasonal Hire Half Size Field	per full sized field per hour	\$31.00	\$31.00	Y	d

Flood Lighting Fee

Lighting Fee	per field, per hour (plus additional cost to hire field)	Per utility usage	Per utility usage	Y	d
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Other

Change of Regular Booking Fee	per occurrence	\$46.00	\$46.00	Y	d
Cleaning Fee (additional, as required)	per occurrence	\$352.00	\$352.00	Y	d
Kiosk/Canteen	per day booked for the season	\$323.00	\$323.00	Y	d
Store Room		\$170 per season	\$170 per season	Y	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Sportsfield Seasonal Hire - Other (continued)

Pavilion Hire (Airey Park, Cooke Park, Hudson Park)	per hour	\$20.50	\$20.50	Y	d
Pavilion Bond	per application	\$510.00	\$510.00	N	d

Line Marking Fee

Football Field	per field per occurrence	\$250.00	\$250.00	Y	d
Touch Football Field	per field per occurrence	\$126.50	\$126.50	Y	d
Soccer Field	per field per occurrence	\$250.00	\$250.00	Y	d
Volleyball Court	per court per occurrence	\$126.50	\$126.50	Y	d
Netball Court	per court per occurrence	\$126.50	\$126.50	Y	d
Athletics	per occurrence	\$350.00	\$350.00	Y	d

2. Sportsfield Casual Hire

Hire Application

Application Fee – (non-refundable)	per application	\$60.00	\$60.00	Y	d
<i>*Applies to all other parks excluding Basketball/Netball/Volleyball courts at Bark Huts & Strathfield Park.</i>					
Bond (including keys)	per application	\$1020.00	\$1020.00	N	d

Cricket

Turf Wicket – Airey, Bark Huts & Hudson Park	per full sized field per hour	\$95.00	\$95.00	Y	d
Synthetic Cricket Wicket – Bressington, Cooke, Mason & Strathfield Park	per full sized field per hour	\$40.00	\$40.00	Y	d
Junior Cricket Wicket – Freshwater & Pilgrim Park	per full sized field per hour	\$20.00	\$20.00	Y	d
Cricket Practice Net – Airey, Bark Huts, Bressington Park & Ford Park	per full sized field per hour	\$10.00	\$10.00	Y	d

Soccer/Rugby/Football

Full Field – Airey, Bark Huts, Begnell, Bressington, Cooke, Hudson, Mason & Strathfield Park	per full sized field park	\$45.00	\$45.00	Y	d
Grass Training Area – Airey Park outer/Lawn Bowls area	per training area per hour	\$15.00	\$15.00	Y	d

Basketball/Netball/Volleyball

Hard Court / Grass Court – Bark Huts & Strathfield Park	per occurrence	\$20.00	\$20.00	Y	d
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Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
Synthetic Field					
Casual Hire (max participants 22 players)	per full sized field per hour	\$80.00	\$80.00	Y	d
Mini Synthetic Field Hire	per full sized field per hour	\$45.00	\$45.00	Y	d
Local Primary School Hire	per full sized field per hour	\$20.00	\$20.00	Y	d
Commercial Group Hire	per full sized field per hour	\$200.00	\$200.00	Y	d
Event Casual Hire					
Athletics Carnival / Cross Country	per day	\$105.00	\$105.00	Y	d
Special Event Hire (based on the number of attendances, eg. carnivals/weddings)					
Up to 100 people	per day	\$306.00	\$306.00	Y	d
Between 101 – 200 people	per day	\$612.00	\$612.00	Y	d
Between 201 – 300 people	per day	\$1020.00	\$1020.00	Y	d
Between 301 – 400 people	per day	\$1530.00	\$1530.00	Y	d
Between 401 – 500 people	per day	\$2142.00	\$2142.00	Y	d
Over 500 People or Special Events	per day	To be negotiated	To be negotiated	Y	d
Other					
Change of Booking Fee	per occurrence	\$45.00	\$45.00	Y	d
Cleaning Fee (additional, as required)	per occurrence	\$352.00	\$352.00	Y	d
Lighting Fee (when appropriate)	per field, per hour (additional cost to hire field)	\$50.00	\$50.00	Y	d
Pavilion Hire (Airey Park, Cooke Park & Hudson Park)	per hour	\$55.00	\$55.00	Y	d
Pavilion Bond	per application	\$1020.00	\$1020.00	N	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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3. Personal Trainers

NOTE : Approval grant access to ONE park only. A separate application must be lodged for approval to train at a second venue.

Application Fee	per application	\$60.00	\$60.00	Y	d
Renewal Fee	per renewal	\$20.00	\$20.00	Y	d
Bond	per application	\$500.00	\$500.00	N	d

Annual Permit

10 or more persons	per year	\$1,000.00	\$1,000.00	N	d
5 to 9 persons	per year	\$800.00	\$800.00	N	d
1 to 4 Persons	per year	\$600.00	\$600.00	N	d

Half Year Permit

10 or more persons	per 6 months	\$500.00	\$500.00	N	d
5 to 9 persons	per 6 months	\$400.00	\$400.00	N	d
1 to 4 persons	per 6 months	\$300.00	\$300.00	N	d

4. Park Access

Park Hire

NOTE: Bonds are for breaches to Hire Agreements, Damage to Playing Surfaces and Waste. Council will charge for labour, materials and administration fees.

Application Fee	per application	\$253.00	\$253.00	Y	d
Supervision Fee	per day	\$178.00	\$178.00	Y	d
Site Compound Fee		Quote will be provided	Quote will be provided	Y	d
Park Access Bond	per application	\$1,020.00	\$1,020.00	N	d
Note : Some park access bonds may require a higher amount.					
Key Bond	per key	\$100.00	\$100.00	N	d
Replacement of Keys	per set	\$385.00	\$385.00	Y	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Park Hire (continued)

Miscellaneous Hire

Store Room Hire		\$165 per season	\$165 per season	Y	d
Change Room Hire	per hire	\$56.00	\$56.00	Y	d
Amenities Hire	per hour	\$29.00	\$29.00	Y	d
Additional Bin	per bin	\$135.00	\$135.00	Y	d
Sale of Plan of Management (PoM)	per PoM	\$17.50	\$17.50	Y	d

Strathfield Square Hire

Application Fee	per application	\$60.00	\$60.00	Y	d
Access Fee		Quote will be provided	Quote will be provided	Y	d
Bond > 3 Hours	per application	\$1,020.00	\$1,020.00	N	d
Bond < 3 Hours	per application	\$600.00	\$600.00	N	d

5. Hudson Park Driving Range

Driving Range

Small Bucket – 50 Golf Balls	per bucket	\$15.00	\$15.00	Y	f
Large Bucket – 100 Golf Balls	per bucket	\$25.00	\$25.00	Y	f

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Civic & Urban Services

1. Parking

Residential Parking

Residential Parking Permits (1 resident and 1 visitor permit for eligible residents)		Free	Free	N	e
Additional Parking Permits	each per year	\$65.00	\$65.00	N	c
<i>There is no discount on additional parking permits</i>					

Parking Metres

Parking Metres (Monday to Friday) – First 90 Minutes	per hour	\$2.00	\$2.00	Y	d
Parking Metres (Monday to Friday) – Subsequent Hours	per hour	\$3.70	\$3.70	Y	d
Parking Metres (Saturday & Sunday) – First 2 Hours	per hour	\$2.00	\$2.00	Y	d
Parking Metres (Saturday & Sunday) – Subsequent Hours	per hour	\$3.70	\$3.70	Y	d

2. Restorations

Establishment

Establishment Fee for Works under \$1,500 in total	each	\$500.00	\$500.00	N	d
Establishment Fee for Works over \$1,500 in total	each	\$300.00	\$300.00	N	d
Saw Cutting 25 mm depth	per metre	\$142 Site Establishment Fee PLUS \$43 charged per metre	\$142 Site Establishment Fee PLUS \$43 charged per metre		

Roads (min / m²)

Cement Concrete	per m ²	\$1,016.00	\$1,016.00	N	d
Asphaltic Concrete Flexible Base	per m ²	\$642.00	\$642.00	N	d
Asphalt Concrete (AC10, 75mm) – up to 5 m ²	per m ²	\$397.00	\$397.00	N	d
Asphalt Concrete (AC10, 75mm) – greater than 5 m ² , less than 35 m ²	per m ²	\$288.00	\$288.00	N	d
Asphalt Concrete (AC10, 75mm) – greater than 35 m ² , less than 100 m ²	per m ²	\$225.00	\$225.00	N	d
Asphalt Concrete (AC10, 50mm with Concrete Base 230mm, 5MPa with 2 layers of SL81 Reinforcing Mesh on 150mm, 5MPa Lean Mix sub-base) – 5 to 20 m ²	per m ²	\$916.00	\$916.00	N	d

Footpath & Driveway (min / m²)

Footpath 75 mm	per m ²	\$337.00	\$337.00	N	d
Paving Bricks on Road Base	per m ²	\$748.00	\$748.00	N	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
<i>Footpath & Driveway (min / m²) [continued]</i>					
Paving Bricks on Concrete Base	per m ²	\$1,350.00	\$1,350.00	N	d
Top-dress Formed or Grass Area	per m ²	\$166.00	\$166.00	N	d
Construct Grass Verges	per m ²	\$255.00	\$255.00	N	d
Kerb & Gutter					
Standard (min / m)	per metre	\$573.00	\$573.00	N	d
Dish Crossing (min / m)	per metre	\$920.00	\$920.00	N	d
Kerb Outlet 90 mm	each	\$271.00	\$271.00	N	d
Footpath Levels					
Provide Footpath Levels (min 1 hr)	per hour staff	\$261.00	\$261.00	N	d
New Installations	per driveway	\$163.00	\$163.00	N	d
Remarking or reinstallations of Existing	per driveway	\$83.00	\$83.00	N	d
Stormwater Drainage					
Medium Density Development	per application	\$600.00	\$600.00	N	d
Stormwater Drainage Assessment and Inspection Fee	per hour	\$200.00	\$200.00	N	d
Single Dwelling, no OSD (minimum \$120)					
Single Dwelling with OSD (minimum \$240)					
Medium Density Development (minimum \$360)					
High Density Development (minimum \$480)					
Works-As-Executed Plans (minimum \$240)					
Positive Covenant (minimum \$120)					
OSD Re-Inspection Fee(minimum \$120)					
Gully-Pit Lintel L = 2.4 m	each	\$4,200.00	\$4,200.00	N	d
Stormwater Pipe 375 mm, L = 2.2 m	per metre	\$400.00	\$400.00	N	d
Stormwater Pit 900 mm x 600 mm Excluding Lintel	each	\$5,079.00	\$5,079.00	N	d
3. Working Permits (including works related to DA / CDC)					
Road Opening Permit					
Road Opening Permit Fee	per application	\$126.00	\$126.00	N	d
Road Openings Permit Urgency Fee	plus permit fees	\$500.00	\$500.00	N	d
Unreported Road Openings – when work has commenced prior to a permit being obtained	per application	\$900.00	\$900.00	N	d
Road Opening Bond	per application	\$310.00	\$310.00	N	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
Hoarding/Structure					
Class A Hoarding Application Fee	per application	\$368.00	\$368.00	N	d
Class A Hoarding Fee	per linear metre per week	\$42.00	\$42.00	N	d
Class B Hoarding Application Fee	per application	\$555.00	\$555.00	N	d
Class B Hoarding Fee	per linear metre per week	\$62.00	\$62.00	N	d
Bond for Class A & B		\$1,100.00	\$1,100.00	N	d
Work Zone					
Application Fee	per application	\$340.00	\$340.00	N	d
Work Zone – 6.0 m space	per week	\$113.00	\$113.00	N	d
Work Zone – Installation of signs	per pair	\$450.00	\$450.00	N	d
Works Permit					
Work Permit Fee	per application	\$167.00	\$167.00	N	d
Work Permit Urgency Fee – (24 Hour Processing)		\$300.00	\$300.00	N	d
Inspections (up to 2)		\$248.00	\$248.00	N	d
Additional Inspection	each	\$149.00	\$149.00	N	d
Work Permit Bond	per application	\$1,100.00	\$1,100.00	N	d
Refund of Work Permit Application Fee					
Withdrawal of application before assessment		Maximum 75% of fees paid	Maximum 75% of fees paid	N	d
Withdrawal of application after assessment by Council (not being a refusal)		Maximum 50% of fees paid	Maximum 50% of fees paid	N	d
Standing Plant Permit					
Application for Standing Plant Permit	each	\$412.00	\$412.00	N	d
4. Traffic Control					
Road Closure					
Road Closure Application	each	\$651.00	\$651.00	N	d
Road Closure (Full)	per day	\$1,437.00	\$1,437.00	N	d
Road Closure (Partial)	per day	\$634.00	\$634.00	N	d

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
Traffic Control – Barrier Fee (Emergency Only)					
Installation & Pick Up	each	\$192.00	\$192.00	N	d
Barricades	each per day	\$50.00	\$50.00	N	d
Traffic Control (min 4 hours) – Monday To Friday 7:00 am to 3:00 pm (Excluding Public Holidays)	per person per hour	\$250.00	\$250.00	N	d
Traffic Control (min 4 hours) – Other Times	per person per hour	\$300.00	\$300.00	N	d
Supply and Pick up of Barricades/Signs (Events)	per application	\$145.00	\$145.00	N	d
Traffic Management Plans					
Review Assessment of Traffic Management Plan (min 1 hr)	per staff hour	\$262.00	\$262.00	N	d
5. Inspection & Compliance					
Inspection (where is necessary for Civic & Urban Services works)	per hour	\$62.00	\$62.00	N	d
Certificate of Compliance (where is necessary for Civic & Urban Services works)	per hour	\$62.00	\$62.00	N	d
6. Miscellaneous					
Signs					
Street Sign (New + Pole)	per item	\$530.00	\$530.00	Y	d
Street Sign (Existing)	per item	\$337.00	\$337.00	Y	d
VME Sign Hire (Safety Officer)	per hour	\$120.00	\$120.00	Y	d
Directional Signs	per application plus installation costs	\$422.00	\$422.00	Y	d
Temporary Ground Anchors					
Ground Anchor	per anchor	\$1,000.00	\$1,000.00	N	d
Bond – Temporary Ground Anchors	per application	\$20,000.00	\$20,000.00	N	d
Applications under Section 138 of Roads Act (other than that specified in the table)					
Application Fee	per application	\$224.00	\$224.00	N	Statutory

Fees and Charges 2021-2022

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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Waste & Recycling

1. Domestic Waste Management

Domestic Waste Charges

Domestic Waste Service including 3 Cleanup Services	per year	\$760.00	\$770.00	N	f
Domestic Waste Service including 3 Cleanup Services – Eligible Pensioners and Commonwealth Seniors Health Care Card Holders	per year	\$600.00	\$600.00	N	f
Service Availability Charge (including Non-Rateable Properties)	per year	\$175.00	\$175.00	N	f

Extra Services

120L Red Garbage Bin – Extra Service	per bin	\$760.00	\$770.00	N	f
240L Green Garden Vegetation Bin – Extra Service	per bin	Free	Free	N	e
240L Yellow Recycling Bin – Extra Service	per bin	Free	Free	N	e
Additional Cleanup Service		\$153/m ³	\$153/m ³	N	f

Bins Replacement

120L Red Bin	per bin	\$92.00	\$92.00	N	d
240L Red, Yellow or Green Bin	per bin	\$92.00	\$92.00	N	d
660L Red and Yellow Bin Multi Unit	per bin	\$541.00	\$541.00	N	d

2. Other

Domestic Waste Contamination Charge	per service	\$128.00	\$128.00	N	c
Skip Bin Daily Charge	per day	\$51.00	\$51.00	N	d
Skip Bin Public Place Permits Application	per inspection	\$70.00	\$70.00	N	d
Shipping Container Daily Charge	per day	\$80.00	\$80.00	N	d
Shipping Container Place Permits Application	per inspection	\$65.00	\$65.00	N	d

Fees and Charges 2021-2022

Other Business Takings

In accordance with section 67 of the Local Government Act, Council, through its business units, intends to carry out works for owners and occupiers of public land. The aim of these business units is to allow the customers and the community to benefit from Council exposing its service delivery operations to competition. At the same time as far as possible Council is determined to stay in the business of service delivery by; being competitive and to demonstrate that Council subject it's own business units to notional tax equivalents, debt guarantee fees as well as regulations as they apply to a private firm. Business units may ensure the costing of their tender bids reflect both direct and indirect overhead costs as well as any costs associated with notional taxes, debt guarantee or cash flows.

Business units should operate on a commercial basis with the objectives of

- Producing and delivering top class, innovative and competitive services in accordance with Council's specification and commission.*
- Achieving satisfactory returns on the community investment in their operations*
- Providing satisfying and secure employment for their staff through being competitive and dynamic*

This approach may be regarded as commercialisation. Business units may compete for work external to Council where

- The units ability to satisfy service level agreements within Council is in no way compromised*
- The initiative being consistent with the Unit's adopted business plan and strategy.*

Fees and Charges 2021-2022

New Fees and Charges

Name	Unit	Year 20/21 Fee (incl. GST)	Year 21/22 Fee (incl. GST) (proposed through exhibition)	GST	Pricing Principles
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4. Library Meeting Rooms

Jacaranda Room

Whole Room	per hour	N/A	\$35.00	Y	d
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Office - High Street

Whole Room	per week	N/A	\$105.00	Y	d
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1. Library Services

Membership Services

Membership Fee After Hours (per 12 months)		N/A	\$30.00	Y	c
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Printing and Photocopying

Photocopying 3D Printer	per sheet	N/A	Set up Fee \$5.00	Y	b
Photocopying 3D Printer - Printing Fee 1 - 120 minutes	per minute	N/A	\$0.10	Y	b
Photocopying 3D Printer - Printing Fee 121 - 240 minutes	per minute	N/A	\$0.20	Y	b
Photocopying 3D Printer - Printing Fee > 240 minutes	per minute	N/A	\$0.30	Y	b

Fees and Charges 2021-2022

Explanation Table

Classifications Keys

Pricing Principles

b	Full Recovery of Operating Cost
c	Partial Recovery of Operating Cost
d	Market Rate
e	Free
f	Full Recovery of Operating Costs plus an appropriate Profit Margin within current Market Rates
Statutory	Statutory Fee by Regulation

Revision Summary

Date	Description
N/A	N/A

This table may be completed after public exhibition.



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